# **Joint Terminal Evaluation Report**

#### For

# the Project for Improving Research and Technology Transfer Capacity for

# Nacala Corridor Agriculture Development, Mozambique

## December, 2015

# **Joint Terminal Evaluation Mission**

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#### **Abbreviations**

ABC Brazilian Cooperation Agency

C/P Counterpart

CZnd Northeast Zonal Center (Nampula)
CZno Northwest Zonal Center (Lichinga)
DAC Development Assistance Committee
DPASA Provincial Directorate of Agriculture

EAL Lichinga Agriculture Station

EMBRAPA Brazilian Agricultural Research Corporation

IAMRAP Internal Annual Meeting on Research Achievements and Planning

IIAM Institute of Agricultural Research of Mozambique

JCC Joint Coordinating Committee

JICA Japan International Cooperation Agency

JTC Joint Technical Committee

M/M Minutes of Meeting

MASA Ministry of Agriculture and Food Security

MTR Mid-Term Review

ODA Official Development Assistance

OJT On the Job Training
OLM Output Leader Meeting

PAN Nampula Agricultural Station

PDM Project Design Matrix

PEDSA Strategic Plan for Development of Agricultural Sector

PIAIT Platform for Agricultural Research and Technological Innovation in

Mozambique

ProSAVANA-PEM Project for Establishment of Development Model at Communities'

Level

ProSAVANA-PD Support of Agricultural Development Master Plan for the Nacala

Corridor

ProSAVANA-PI Project for Improving Research and Technology Transfer Capacity

for Nacala Corridor Agriculture Development, Mozambique

PO Plan of Operation

R/D Record of Discussions

TCM Technical Coordination Meeting

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#### Chapter 1 Outline of the Evaluation

## 1.1 Background of the Terminal Evaluation

Institute of Agricultural Research of Mozambique (IIAM) under Ministry of Agriculture and Food Security (MASA) has been established so as to introduce, develop and disseminate improved agricultural technologies.

The Triangular Cooperation Program for Agricultural Development of the African Tropical Savannah in Mozambique (ProSAVANA), implemented by the Government of Mozambique with support from the Governments of Japan and Brazil and Mozambique, was conceived as a Programme for agricultural and rural development in the region of the Nacala Corridor, in Mozambique, aiming to improve the livelihood of inhabitants of Nacala Corridor through inclusive and sustainable agricultural and regional development.

From September, 2009 to March, 2010, the preparatory survey on ProSAVANA has taken place to collect local information and also to prospect the future cooperation. Result of the preparatory survey highlighted to establish a decision-making support model for agricultural development of the Nacala Corridor, and its surrounding area for farmers to select suitable cropping system and agricultural technologies. In order to establish the model, analysis of research results and its demonstration are necessary. Thus, it is proposed to improve research capacity of two (2) agricultural research centers in Nacala Corridor and to demonstrate appropriate agricultural techniques to farmers. In order to do that Mozambique has requested to support "Project for Improving Research and Technology Transfer Capacity for Nacala Corridor Agriculture Development, Mozambique" (ProSAVANA-PI).

Considering the fact that Project is to be completed in May, 2016 after more than four (4) years since its launch in May, 2011, the Joint Terminal Evaluation (hereinafter referred to as Evaluation) conducted the review of activities and Outputs, that came up as the final stage of the Project. The Evaluation also aims to extract lessons learnt from implementing the Project up to the time of Evaluation and to make recommendations, in particular on issues to ensure continuity of the effect created by the Project, and sustainability by the Mozambican side, on the activities after the completion of the Project period.

#### 1.2 Outline of the Project

Project Design Matrix (PDM) was revised as the 4<sup>th</sup> version with specified verifiable indicators. The 4<sup>th</sup> version of PDM was agreed with Brazilian Cooperation Agency (ABC), and approved at the

hoved at the

6<sup>th</sup> Joint Coordinating Committee (JCC) in August, 2015. The summary of the current Project based on the 4<sup>th</sup> version of PDM is shown as follows (See Annex 1):

Appropriate agricultural technology is adopted in Nacala Corridor.

Project Purpose	Appropriate agricultural technology is developed and transferred in Nacala Corridor.
Outputs	<ol> <li>Capacity of IIAM research centers in Northeast and Northwest is strengthened.</li> <li>Natural resources and socio-economic conditions in Nacala Corridor are evaluated.</li> <li>Soil improvement technology for Nacala Corridor is developed.</li> <li>Appropriate cultivation technology for Nacala Corridor is developed.</li> <li>Technology transfer activities for extension workers are implemented on newly developed/validated agricultural technologies.</li> </ol>

Target Area Nacala Corridor, Northern Area in Mozambique

Intended Beneficiaries Staff of Northwest and Northeast IIAM Zonal Research Centers and

farmers from pilot units and its surroundings

Project Period 5 Years: May, 2011 to May, 2016 (R/D was signed on February 22, 2011)

Responsible and Responsible Agency: Ministry of Agriculture and Food Security (MASA) **Implementing** Implementing Agency: Institute of Agricultural Research of Mozambique Agencies (IIAM)

Actual schedule implemented and timing of activities carried out are shown in Plan of Operation (PO) (see Annex 2).

#### 1.3 **Objectives of the Evaluation**

Overall Goal

The Terminal Evaluation (Evaluation) has as its objectives the following:

- (1) To evaluate performance, achievement and implementation process of the Project on the verifiable indicators defined in the PDM as well as other relevant information, such as quality and suitability of project design, planning, management and coordination.
- (2) To evaluate the Project, according to the Organization for Economic Co-operation and Development, Development Assistance Committee (DAC-OECD) five (5) evaluation criteria (Relevance, Effectiveness, Efficiency, Impact and Sustainability), and the ABC South-South Technical Cooperation Management Handbook.
- (3) To identify the promoting factors and impeding factors of achievements of the Project,
- (4) To make recommendations and suggestions for further improvement of the Project in order to fulfill the required level of the targets and to secure sustainability after the termination of the Project, and

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(5) To obtain lessons learned from the Project for similar projects in the future.

# 1.4 Members of the Evaluation Team

The Terminal Evaluation Team (hereinafter referred to as the Evaluation Team) consisted of the following members from the three (3) parties:

#### The Japanese side:

Position	Name	Title/ Organization
Team Leader	Mr. Yasuhiro Tojo	Executive Advisor to the Director General, Rural Development Department, JICA
Evaluation Planning	Ms. Miki Motomura	Officer, Agricultural and Rural Development Group 2, Rural Development Department, JICA
Evaluation and Analysis	Ms. Rie Kawahara	Managing Director, R-Quest Corporation

#### The Brazilian side:

Name	Title/ Organization
Mr. João Carlos Soub	Chancery Officer and PEM Technical Coordinator, ABC
	(Brazilian Cooperation Agency)
Dr. César Miranda	PI Resident Technical Coordinator in Mozambique, Embrapa
	(Brazilian Agricultural Research Corporation)
Dr. Celso Mutadiua	External consultant to ABC

# The Mozambican side:

Name	Title/ Organization
Dr. Américo Uaciquete	Focal Point, ProSAVANA in Nampula Province

# 1.5 Methodology of the Evaluation

# 1.5.1 Methodology of the Study

Document review, questionnaires, interviews, observation through the visit of the pilot site and discussions

# 1.5.2 Items of the Study

Achievement and current situations of the Project activities were studied and analyzed from following points of view:

· Achievement of Inputs

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- · Achievement of the Project Activities
- · Implementation Process of the Activities and Project management
- · Achievement of the Outputs
- · Achievement of the Project Purpose
- · Prospect of the Achieving the Overall Goal

#### 1.5.3 Evaluation Criteria

Following the Evaluation Grid, a comprehensive evaluation was made based on the following Five Evaluation Criteria:

Criteria	Description
Relevance	Degree of compatibility between the development assistance and priority of
	Policy of the target group, the recipient, and the donor.
Effectiveness	A measure of the extent to which an aid activity attains its objectives.
Efficiency	Efficiency measures the Outputs - qualitative and quantitative - in relation to the
	inputs. It is an economic term which aid uses the least costly resources possible
	in order to achieve the desired results. This generally requires comparing
	alternative approaches to achieving the same outputs, to see whether the most
	efficient process has been adopted.
Impact	The positive and negative changes produced by a development intervention,
	directly or indirectly, intended or unintended. This involves the main impacts
	and effects resulting from the activity on the local social, economic,
	environmental and other development indicators.
Sustainability	Sustainability is concerned with measuring whether the benefits of an activity
	are likely to continue after donor funding has been withdrawn. Projects need to
	be environmentally as well as financially sustainable.

#### 1.6 Schedule of the Evaluation

The Evaluation was conducted from November 16 to December 4, 2015 in Mozambique. Detailed schedule is shown in Annex 3.

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# **Chapter 2** Achievement and Implementation Process

The following shows the Project performance as to inputs, achievement and implementation process.

# 2.1 Records of Inputs

#### 2.1.1 Japanese Side

#### (1) Dispatch of JICA Expert Team

A total of twenty one (21) experts have been dispatched, and dispatched persons month to Mozambique will be 158.98 by the end of the Project (May 2016). Assignment fields and duration of the 21 Experts are shown in Annex 4. Besides there is one (a) long-term expert employed by JICA as the Project coordinator for five (5) years.

# (2) Training in Japan and the third Countries

In total, two (2) research staff participated trainings that were conducted in Japan in 2013 and 2014. List of the participants' name and designation of the trainings in Japan is listed in Annex 5.

Besides, a total of three (3) Mozambican counterparts (C/P) participated, and made presentations in international academic conferences with the fund by the Japanese side as follows:

- · One (1) C/P from CZno: African Crop Science Society (Entebe, Uganda) in October 2013
- Two (2) C/P (from CZnd and CZno each): African Soil Science Society to Burkina Faso February, 2016 (planned).

# (3) Other Modalities of Seminar and Training Conducted in Mozambique

In addition to the above trainings in Japan, there have been seventeen (17) other events of seminars and trainings organized by the Project from 2011 to November 2015, as details are summarized in Annex 6.

# (4) Construction of Laboratories and Other Facilities at CZnd

Soil and plant analysis laboratory (area size: 522 m<sup>2</sup> costs to the contractor was 18,677,839 Mozambican Meticais), were constructed in July 2015 with one (1) year delay of completion. The completion ceremony was held on June 8, 2015 in advance of its completion with attendance of Mozambican President.

Main reasons of delay in completing the laboratory construction were: little attention was paid by the contractor to observe the schedule, budget management by the contractor, time consuming process on importing and transporting materials from South Africa etc..

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Outlines of the laboratory's facility at CZnd are shown in Table 1 below.

Table 1: Soil and Plant Analysis Laboratory's Facility

Facility	No.	Area (m²)
Sample Preparation Room	1	33
Chemical Analysis Room	1	48
Physical Analysis Room	1	45
Seminar Room	1	72
Office	5	132
Storage	3	56
Toilet	1	-

Besides construction of the laboratory, the following major facilities were constructed. Boreholes to supply water for the laboratory in October, 2014, costs to the contractor: 1,253,437 Meticais, soil erosion measurement facilities at CZnd and CZno one each, costs of 8,875 US Dollars, drip irrigation facilities at CZnd and PAN, and fence of three (3) meteorological stations at Nampula, Lichinga andMutuali Research Stations, total costs MZN 573,254.

# (5) Local Operation Costs Borne by the Japanese Side

Up to September 2015, in total, 1,094,852 US Dollars has been borne by the Japanese side. Besides, Japanese Consultant Team had borne 192,601 US Dollars, up to June 2015, for operating and facilitating the Project. Details are shown in Annex 7.

# (6) List of Equipment and Tools Provided by the Japanese Side

Equipment and tools worth 272,111 US Dollars, in total, by the end of the Project. Those provided equipment and tools in details listed in Annex 8. Among the equipment provided, five (5) items are out of services as of November 2015, as current status are also identified in Annex 9. Additional inputs of equipment after November 2015, will be two (2) items as follows:

Item	Purpose of Use	Quantity
Ventilation system for MP-AES	Soil and plant analysis	1
Hot air dry oven	Soil and plant analysis	1

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Equipment and tools provided by the Japanese side were mostly for agricultural research, analysis and demonstrating as well as office equipment.

#### 2.1.2 Brazilian Side

#### (1) Brazilian Experts

Forty six (46) experts, in total of 2,688 person days, were delegated from 2011 to 2015. Experts delegated include a variety of expertise: Coordinator, Agronomist, Forest engineer and, Socio-economy, Biologist, etc. (see Annex 10).

#### (2) Counterpart Trainings in Brazil and Mozambique

There have been three (3) times of training in Brazil for six (6) C/P in 2012 and 2013. Besides, there were training and workshops held four (4) times in 2012, and five (5) times in 2015 as shown in Annex 10.

#### (3) Equipment Provided

Brazilian side provided office equipment (notebook PC, telephone and printer etc) and two (2) vehicles with a total cost of 52,070.99 US Dollars. (see Annex 10)

#### (4) Laboratory Construction Plan (Multi-function laboratory at CZno)

It was planned to construct the multi-functional laboratory in CZno, and the construction design plan was made and submitted by the Brazilian side. However, due to ABC financial constraints, allocation of budget for construction was not realized.

#### (5) Local Cost borne by the Brazilian Side

Up to June 2015, ABC shared 1,239,833.10 US Dollars (see Annex 10) for project activity cost while Embrapa shared 2,150,400 US Dollars for technical hours, which is equivalent of delegation costs of experts.

#### 2.1.3 Mozambique Side

#### (1) Assignment of C/P for the Japanese side

A total of thirty (30) C/Ps have been assigned to the Project. The total number of designated C/P, as of November 2015, is twenty eight (28). List of Mozambican C/P is provided in Annex 11.

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#### (2) Assignment of C/P for the Brazilian side

In total, thirteen (13) technical personnel at each center has been designated as the Brazilian side C/P, as follows.

· CZnd: 6 personnel

· CZno: 7 personnel

#### (3) Cost Borne by the Mozambique side

Total invested amount, up to August 2015, is 48,968,085 Meticais at CZnd and 14,761,846 Meticais at CZno. In 2015, the Mozambican government budget to the IIAM centers increased, and consequently allocation of funds to the Project increased rapidly as compared with previous years. (see Annex 12)

#### (4) Project Office provided by the Mozambican side

- · For the Japanese side: two (2) office rooms at CZnd and one (1) office room at CZno
- For Brazilian side: one (1) each at CZnd and CZno

IIAM has the above office spaces of the Project Experts with the costs for utilities (electricity and water) and ground telephone lines.

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#### 2.2 Achievements of Outputs

Achievements of the five (5) planned Outputs are described below.

#### 2.2.1 Output 1

Output 1 Capacity of IIAM research centers in Northeast and Northwest is strengthened.

Output 1 is partially achieved, and considering progress of the planned activities and achievement of set indicators it may not be able fully completed by the end of the Project period, in particular on training of soil and plant analysis to research staff at CZnd.

Achievement status and current issues (if any) of Outputs based on each objectively verifiable Indicator (in total, seven (7)) is as follows:

<u>Indicator 1-1</u>: Experimental laboratories and research equipment are repaired, constructed and installed at IIAM CZnd (soil and plant analysis laboratory).

 Construction of the laboratory was completed in July 2015, and repair and replacement of some equipment will be finished by the end of the Project.

<u>Indicator 1-2</u>: Laboratory construction plan for IIAM CZno is developed.

Partially Completed:

<u>Indicator 1-3</u>: Record of use and maintenance of research facilities and equipment are kept by IIAM.

· In progress and to be completed by the end of the Project.

<u>Indicator 1-4</u>: Meetings to evaluate experimental plans and results are taken place annually at IIAM.

· Completed:

<u>Indicator 1-5</u>: C/Ps' self-evaluation on research and transfer abilities shows advance as compared to baseline survey results.

· In progress, and to be completed by the end of the Project:

Indicator 1-6: Guidelines of research center management are accepted by IIAM

· In progress and to be completed by the end of the Project:

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<u>Indicator 1-7</u>: C/Ps present on their research works regarding soil improvement technology and cultivation technology more than a total 8 times in meeting, workshop, IAMRAP, ARM, symposium between IIAM and university, conference, etc.

- · Completed.
- C/P of the Japanese side presented soil improvement and cultivation technologies fourteen (14) times, in total, as summarized below.

Occasions	No
IAMRAP	8
ARM	2
PIAIT	2
Soil improvement seminar	1
Academic conference in Kenya	1
Total Number	14

· C/P of the Brazilian side presented at ARM times in total, as shown below.

Year	Times
2013	Nampula: 8, Lichinga: 8
2014	Nampula: 6, Lichinga: 5
2015	Lichinga:10, Nampula:17
Total Number	54

Capacity of IIAM research center has been, in general, raised through construction of soil and plant analysis laboratory at CZnd, and provision of equipment for the soil and plant analysis laboratory, organizing research meetings and presentation of the research paper or results by C/P during the course of the Project.

On the other hand, some of operation activities remain, therefore some of Outputs are not satisfied, such as training on soil and plant analysis laboratory testing, equipment management at CZnd, assessing what extent C/P's capacity improvement as well as finalization of management and operation guideline for both research centers. Currently, Project faces difficulties to carry out training of soil and plant analysis laboratory to research staff at CZnd by the following three (3) reasons.

· Research staff has been busy working on samples brought from outside clients.

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- · CZnd is accepting student interns from local agricultural university and research staffs are occupied to take care of the student groups.
- Some deficiencies of equipment at the laboratory are identified, and Japanese experts are waiting them to be repaired and their parts to be replaced. Once they are repaired, and when the Japanese expert, who is in charge of training to research staff will be assigned, training to research staff will be resumed.

Progresses of main activities for Output 1 are summarized as follows:

#### (1) Construction of Laboratory

- · Construction of the soil and plant analysis laboratory of CZnd was completed in July 2015, after delaying about a year (original plan was to be completed in August 2014). (Activity 1-4)
- Construction of the multi-functional laboratory at CZno, which was initially planned to be supported by the Brazilian side was not materialized, being changed to develop the laboratory construction blueprint. The drawing was submitted to the Mozambique side. (Activity 1-8).

#### (2) Procurement of research equipment

- · Almost all research equipment for CZnd and CZno, excepting two (2) equipment that will be supplied by the end of the Project, has been provided by Japanese side in year 4. Deficiency of some equipment, such as MPAES, was found after starting test-use of them, and measures to repair or replace parts have been undertaken. (Activities 1-1, 1-2, 1-3). (see Annex 8)
- The Brazilian side also procured equipment, such as two (2) pick-up trucks, one (1) seeder attachment, and three (3) manual seeders, as listed in Annex 9. (Activity 1-3)
- Six (6) meteorological/weather stations were provided and installed at Nampula, Lichinga, Gurue, Mutuali, Namialo Research stations and Lumbi, Murrimo, Muriazi villages by the Japanese side. Fencing meteorological/weather stations were installed in 3 stations at Nampula (PAN), Lichinga (EAL) and Mutuali (PAM), and ¼ ha of drip irrigation facility at PAN was constructed for horticulture research. (Activity 1-3)

#### (3) Trainings for equipment and recording systems for equipment and facilities

Recording systems (in which name of researchers, date, measurement, out of order or maintenance status shall be recorded) on pH and EC meters, and electric muffle furnace were formulated, and instructions to C/P on record keeping were provided. Appropriate systems for remaining equipment will be additionally formulated by the end of the Project. (Activities 1-3, 1-5)



Trainings for some equipment (on weather station, data logger, soil moisture meter, water turbid-meter, use of spectrophotometer, flame spectrophotometer, and absorption atomic spectrophotometer) were carried out. Guidance to download meteorological data was provided to persons in change at each station, by Japanese experts. (Activity 1-5)

#### (4) Management activities on IIAM Research Centers

- Baseline survey on C/P research capacity for seventeen (17) IIAM C/Ps (of the Japanese side) was carried out in February 2013. It is planned that the final self-evaluation will be conducted by the end of 2015 in order to asses comparison in degree of capacity development of C/P. (Activities 1-5, 1-6, 1-7)
- Agricultural Research Meeting in Nacala Corridor (ARM-Nacala) has been started, and two (2) times of the meetings were held since April 2014. Concept of ARM is to disseminate the progress of agrarian research results in Nacala Corridor, and to share the experiences and strengthen partnerships among different actors in researches of the agricultural sector. ARM includes program of Field Day to observe the field trials on experimental fields by the participants. (Activity 1-6)
- As for management purpose of centers, all related documents/guidelines on management of the research centers have been compiled as a set of the guideline for operation and management of regional research centers. It is composed of five (5) items, namely General regulation for soil and plant analysis laboratory, soil and plant analysis laboratory safety use manual, Soil and plant analysis manual, Soil analysis results interpretation manual and Plant growth observation and sampling manual. The manuals will be submitted to discuss in each center by the end of 2015. (Activity1-6, 1-7)
- Eight (8) times of Internal Annual Meeting on Research Achievements and Planning (IAMRAP) were held at Lichinga and Nampula since 2012. From 2014, IAMRAP were held at each zonal center separately. (Activities 1-7)

#### (5) Training of Research Center Staff

Due to the delay in completing the construction of soil and plant analysis laboratory at CZnd, most of associated trainings were also delayed. Besides delaying the construction, C/P have been rather occupied their time in test samples from outside clients, and teaching students as the CZnd has a protocol to accept the students from a local agricultural university since June/August 2015 up to the end of 2015. Therefore, timing to provide training on soil and plant analysis by Japanese experts to research staff has not fully started so far. (Activity 1-5)

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Physical analysis trainings were carried out three (3) times by May, 2015, but chemical analysis training is not yet started, and will be commenced after delivering of the necessary equipment at CZnd. (Activity 1-5)

- As stated above, training of soil and plant analysis is not fully started, and will be carried out by the end of the Project. However, it is assumed that the remaining time is not enough for research staff to acquire knowledge on analysis to an appropriate level by the end of the Project period. (Activities 1-5, 1-7)
- Besides planned activities, three (3) research staff are dispatched to conferences of international academic societies to make presentations (one was already done in 2013, and two will be sent in February 2015.).

#### 2.2.2 Output 2

Output 2 Natural resources and socio-economic conditions in Nacala Corridor are evaluated.

Output 2 are in progress, and to be completed by the end of the Project.

At the stage of planning, it was planned that analysis of natural resources and socio-economic conditions in Nacala Corridor on soil, vegetation, land use, meteorology, water resources and landscape would be mainly implemented by the Brazilian side. However, the input from the Brazilian side was not realized influenced by increasing financial constraints on ABC since 2012. Studies on soil, land use, meteorology and socio-economic aspects, which were initially planned to be carried out by the Japanese side, have been only implemented in the Project.

Achievement status and current issues (if any) of Outputs based on two (2) objectively verifiable Indicators is as follows:

<u>Indicator 2-1</u>: Reports and databases on natural resources evaluation in Nacala corridor (soil, vegetation, land use, meteorology, water resources and landscape) are accepted by IIAM.

- · In progress, and to be completed by the Project.
- Data collection and analysis on soil, land use and meteorology have been, in progress, by the Japanese side.
- Reports and database will be completed and to be submitted to IIAM by the end of the Project. Reports and databases on vegetation, water resources and landscape were not carried out, due to cancellation of the studies by a shortage of finance of the Brazilian side.

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Indicator 2-2: Reports of socio-economic assessment are accepted by IIAM

- · In progress and to be completed by the end of the Project.
- · Incorporation of the results in 2014/2015 season is in progress, and the final report of the socio-economic assessment will be submitted to IIAM by the end of Project.

Progresses of the planned activities are summarized as follows:

#### (1) Evaluation of soil and land use and meteorology

- Soil fertility analysis of about three hundred (300) samples taken from the whole Nacala Corridor area and from individual trial sites, was completed, and results will be reflected to soil improvement manual (Activity 2-1)
- Studies and results of analysis carried out by ProSAVANA-PD on land use plans and zoning results and water resources in Nacala corridor were incorporated for the PI project. (Activities 2-3, 2-4, 2-5).
- Land use plan for agricultural purpose at sites of PAN and EAL, based on characteristics of soil, topography, water accessibility etc., will be formulated, and to be submitted to each center by the end of the Project (Activities 2-5, 2-6)
- · Collection and analysis of meteorological data has been in progress, and results will be compiled in the report by the end of the Project. (Activity 2-2)

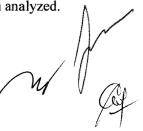
#### (2) Socio-economic survey

- Implementation of Socio-economic survey was primarily intended for fulfill valuables and parameters for the decision support model. The socio-economic situations of 113 farmers: 24 farm households in Nampula, 24 farm households in Monapo, 22 farm households in Chimbunila, 36 farm households in Gurue and 7 households in Alto Molocue were investigated in 2012. Some C/Ps came to learn communication skills with farmers and methodologies of interview and data analysis. (Activity 2-6)
- · Beside planned activities, analysis results of socio-economic survey were presented in Japanese scientific journals.

#### 2.2.3 Output 3

Output 3 Soil improvement technology for Nacala Corridor is developed.

Output 3 is in progress, and to be completed by the end of the Project. All experiments on fertilization, soil improvement and soil conservation were completed, and data has been analyzed.



Remaining works on soil improvement are experiment data analysis and manual making based on the analysis.

Achievement status and current issues (if any) of Outputs based on an objectively verifiable Indicator is as follows:

<u>Indicator 3-1</u>: A soil improvement manual (including fertilization and soil conservation) is accepted by IIAM.

· In progress, and to be completed by the end of the Project:

Progresses of the main activities are depicted as follows:

#### (1) Development of soil improvement technology

Through implementing field trial of soil improvement, eight (8) techniques for soil improvement are identified and proved as listed in the following. (Activity 3-1). Details of explanation on the following technologies and its effects are summarized in Annex 12.

Developed Technology	Effects
Crop residue incorporation and	Increase Maize and Soy bean production twice
Mulching	(quantificar).
	Maize in PAN: 2.4t/ha→4.5t/ha
	Maize in Muriaze: 1t/ha→1.7t/ha
	Soy bean in PAN: 0.6t/ha→0.8t/ha
	Soybean in Muriaze: 0.3t/ha→0.45t/ha
Fertilization for Maize, Rice, Wheat,	Optimal Nitrogen (N), Phosphorus (P), Kalium (K),
Cowpea, Common bean, Soybean	application for each crop was determined.
Potato, Cotton	
Lime application for Maize and	Optimal Lime application for each crop was determined.
Soybean	
Chicken manure application for	Increase P, K, Calcium (Ca) in soil. However to increase
Maize and Soybean.	crop production, it is necessary to combine N application.
Minimum tillage	Decrease 40-91% of soil erosion
	Reduce production cost
	Increase net income 500-3000 MT/ha
Mulching with crop residue	Decrease 50-95 % of soil erosion
	Mitigate drought effect
	Increase net income 1500-4000 MT/ha
Vetiver grass hedgerow	Decrease 78-91 % of soil erosion
	Increase net income 0-800 MT/ha
Alley cropping with Pigeon pea	Decrease 86 % of soil erosion



#### (2) Trials of fertilization

Project completed long-term trials on essential nutrients requirements in different agro-environments and experiment on optimal fertilizer dose for soybean (Mutuali, Nampula, and Lichinga) and potato (Lichinga) in Nampula, Lichinga and Mutuali in the 2<sup>nd</sup> implementation year. Results have been compiled in the report. (Activity 3-2)

#### (3) Development of soil conservation technology

- Trials on fields on soil conservation were completed, and results will be compiled in the report. (Activity 3-3)
- · Beside planned activities, as for scientific validation of developed soil conservation technology, research papers will be presented in academic journals based on results of trials in near future. (Activities 3-1, 3-3)

#### (4) Soil improvement manual

- The 1<sup>st</sup> version of soil improvement manual was completed by November 2015, and validity on the 1<sup>st</sup> version of the manual contents was tested by the seminar to extension workers in November 24 and 27, 2015 at both Nampula and Lichinga before finalization of the manual. Revision of the manuals will be carried out, if necessity arises. (Activity 3-1)
- Experiments on soil improvement, soil conservation and fertilization were completed, and the data has been processed, and compiled into soil improvement manual. The final version of soil improvement manual will be completed by the end of Project, and to be submitted to both CZnd and CZno by the end of the Project. (Activities 3-1, 3-2 and 3-3)

#### 2.2.4 Output 4

Output 4 Appropriate cultivation technology for Nacala Corridor is developed.

Output 4 is mostly achieved, and to be completed by the end of the Project. Based on the results of experiments and assessment, cultivation manual on groundnut, potato, soy beans and sorghum were already formulated, and submitted to IIAM HQ. Results of the 2014/15 season will be also compiled to the manual for elaboration. Cultivation technology manual has to be formally accepted at IIAM center level.

Achievement status and current issues (if any) of Outputs based on an objectively verifiable Indicator is as follows:

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Indicator 4-1: A cultivation manual (including crops, varieties, seed production, microorganism, access to water and cropping system) is accepted by IIAM.

In progress and to be completed by the end of the Project.

Progresses of major activities are summarized in the following.

- (1) Development of appropriate cultivation systems and crop manual
- As to select appropriate crops /varieties, Project evaluated adaptability of ten (10) edible soybean cultivars (eight (8) from Brazil and two (2) from Uganda) to Nacala corridor. The Brazilian team also carried out the following field experiments to verify appropriate crop and its suitable fertilization in Murease (Nampula) and Lichinga from the 2012/2013 and 2013/2014 crop seasons: (Activity 4-1) item 1: fertilization scheme (i) Effect of Phosphorus application (Target crops: Soybean, Maize, Cotton), (ii) Effect of Nitrogen application (Target crops: Soybean, Maize, Upland rice, Cowpea, Cotton, Wheat, Common bean). (Activity 4-1); item 2: tests of varieties (same target crops of item 1); item 3: planting period of target crops; item 4: production system. Thirty essays by Embrapa researchers about the results in the field experiments were presented and shared with IIAM in Niassa, in August 2015.
- As for development of seed production systems, the activity was implemented by the Brazilian side through training courses in Brazil in management of seeds units processing, potato and vegetables seed production, wheat and soybeans seed production, cotton and groundnut seed production, fruit seed production and rice and beans seed production performed through the Agricultural Innovation Technology Platform Project, implemented by the trilateral agricultural technical cooperation among the United States of America, Brazil and Mozambique. This decision was made in order to optimize the Brazilian resources applied to the technical cooperation in agriculture with Mozambique. (Activity 4-2)
- For appropriate microorganism for crops, Project collected soybean nodules in fields and analyze molecular biological diversity. Nodules were taken from the roots of soybean plants in a total of six (6) fields of four (4) IIAM and two (2) IITA experimental stations (Activity 4-3)
- Cropping manual on groundnut, potato, soy beans and sorghum were already formulated based on the results of experiment, and submitted to IIAM two (2) years ago. Results during the 2014/15 season will be incorporated to the cultivation manual made prior.
- SFinal version of the crop manuals shall be made by the end of the Project, and it is planned that acceptance by IIAM will be made by respective center basis. (Activity 4-5).
- On-farm trials of inter-cropping system with Maize and Soybean in Nampula, Lichinga and Gurue have been continued to collect necessary data in order to reflect to the decision support W Ru model. (Activity 4-5)

Through implementing field trial of cultivation technologies, five (5) promising techniques on cropping systems have been identified and proved as summarized listed in the following. (Activity 4-5). Details of explanation on the following technologies and its effects are summarized in Annex 12.

Developed Technology	Effects
Appropriate cultivars	Performance of several cultivars (Maize, Rice, Wheat,
	Cowpea, Common bean, Soybean, Potato, Cotton, and
	Forages) in Nacala corridor was evaluated.
Rhizobium Inoculation	Rhizobium (SEMIA 5079) significantly increased
	40-50 % of soybean production.
Maize- Soybean Intercropping	Mitigate drought effect Increase 20-50 % of land
	equivalent ratio
Maize-Soybean crop rotation	Maize-Soybean crop rotation increased 54-59 % of crop production.
Low pressure drip irrigation	The system can supply uniform amount of water to around of 0.1 ha.

· As for scientific validation of developed cultivation technology, one (a) research paper on results of inter-cropping trials was posted in an international academic journal (Activity 4-5)

#### 2.2.5 Output 5

Output 5 Technology transfer activities for extension workers are implemented on newly developed/validated agricultural technologies.

Output 5 is in progress, but training for extension workers to learn the concept of the decision support model and to utilize it, is not yet started. Thus, it may not be completed by the end of the Project.

Achievement status and current issues (if any) of Outputs based on three (3) objectively verifiable Indicators is as follows:

<u>Indicator 5-1</u>: Technology transfer activities (seminars and field days for farmers, training courses for extension workers, etc.) are held over 15 times.

· In progress, and to be completed by the end of the Project.

Indicator 5-2: A decision support model is accepted by IIAM.

· In progress, and to be completed by the end of the Project.

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<u>Indicator 5-3</u>: Training for extension workers to use the decision support model is taken place.

Training to extension workers on the model has not yet started, and may not be completed by the end of the Project.

According to the original plan, the Brazilian side was in charge of the majority of activities of Output 5. Due to ABC financial constraints, the activities could not be implemented, so the Japanese side took over some parts of activities in Outputs 5 in addition to the originally planned activities by the Japanese side.

Training on crop cultivation technologies, soil improvement technologies, and development and utilization of decision support model to extension workers have experienced a little late in progress. Progress of activities are summarized as follows.

#### (1) Organizing technology transfer activities

- Fourteen (14) times of training were carried out up to November 2015 as follows, and in total, more than fifteen (15) times of training will be held by the end of the Project.
  - 5 times of Field Days
  - · 2 times of ARMs
  - · 4 times of IAMRAP with extension workers
  - · 1 time of soil improvement technology seminar for extension workers
  - 2 workshops for extension workers on soil improvement technology manual and cultivation manual at Nampula and Liching respectively in November 24 and 27, 2015.
     (The seminars in November 2015 were organized with PEM jointly). (Activities 5-1, 5-2, 5-3)
- It is planned at least two (2) times of training on the decision support model will be taken place in February 2016, to research staff and extension workers respectively.

## (2) Development of decision support model, and training of the model to extension workers

- On farm trials at about 20 households around Lichinga (selected two (2) villages: Lumbi and Chiluco), and another about 20 households around Gurue (selected two (2) villages) for demonstrating intercropping system and data-collection have been carried out for two (2) cultivating cycles since 2012. (Activity 5-1)
- Two (2) types of sub-models (yield prediction, profit prediction) on the decision support model were made, and currently results/data of on farm trial and soil analysis have been incorporated into the model. (Activities 5-1, 5-3)

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- Data accumulation through multi-location trials was completed. Results in the 2014/15 season shall be elaborated into the first version of model. Formulation of the first version of the model will be completed before February 2016. Having that formulated model, at first, researchers will be trained in order to make the researchers understood principles (the concepts and designs) of the model, and conditions of the models that shall be accommodated in accordance with local specific contexts. And then, extension workers will be trained on the concept of the model and how to simulate and to circulate volume of corps and profits using the model in ground in February, 2016. (Activity 5-3)
- According to the Japanese experts, understanding the model may take time for extension workers to understand the concept and simulate yield and income prediction by the software, and may be necessary to carry out further training. (Activity 5-3)

#### 2.3 Prospect to Achieve Project Purpose

<u>Project Purpose</u>: Appropriate agricultural technology is developed and transferred in Nacala Corridor.

Prospect to achieve Project Purpose based on objectively verifiable indicator is evaluated as follows.

<u>Indicator</u>: Appropriate agricultural technologies are validated by IIAM and transferred to more than 100 extension workers.

- Two hundred eighteen (218) extension workers (gross) have attended training by the end of the November 2015, and numbers of set indicators were thus satisfied by the time of Evaluation. While the target numbers of extension workers who received training were already achieved, it is judged transferring of appropriate agricultural technology to extension workers has not been fully completed in the following reasons.
  - There are some Outputs, which has not started to implement trainings yet, such as the decision support model, and soil and plant analysis.
  - Even the trainings carried out prior, training did not cover the whole and comprehensive topics, so it is assumed that trainees were not able to gain the whole ideas of developed technology.
  - While number of the extension workers who attended the training was satisfied, there seems to be a limitation that extension workers perceive and understand well only attending one time of training.

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It is therefore evaluated Project Purpose was not filled sufficiently. There are remaining tasks to enhance capacity of IIAM centers and technical personnel continuously including extension workers through disseminating agricultural technologies, in particular to Outputs 1 and 5.

Table 2: Number of Extension Workers Participated in Technology Transfer Activities

No.	Activities	Date	Location	Participants (Extension workers)
1	Field day in EAL	2014	Lichinga	-
2	Field day by Embrapa	2014	Nampula	-
3	1 <sup>st</sup> ARM	23 Apr 2014	Nampula	19
4	Soil improvement seminar	14 Dec 2014	Nampula	29
5	Field day in Muriaze and Namuatho B	14 Apr 2015	Nampula	13
6	Field day in UFF	16 Apr 2015	Meconta	4
7	Field day in Lussanhando	21 Apr 2015	Lichinga	3
8	Workshop on the 2014 results and 2015 plans of soil related trials (5th IAMRAP) in Lichinga	22 Apr 2015	Lichinga	9
9	Workshop on the 2014 results and 2015 plans of crop and soil related trials (6th IAMRAP) in Lichinga	5 May 2015	Nampula	11
10	2 <sup>nd</sup> ARM	25-26 Aug 2015	Lichinga	5
11	Workshop on the 2015 results and 2016 plans of crop and soil related trials (7th IAMRAP) in Lichinga	1 Oct 2015	Lichinga	7
12	Workshop on the 2015 results and 2016 plans of crop and soil related trials (8th IAMRAP) in Nampula	13 Oct 2015	Nampula	7
13	Workshops to Extension Workers on Soil	24 Nov 2015	Nampula	71
14	Improvement and Cropping Manuals	27 Nov 2015	Lichinga	40
Gross Number of Participants				

#### 2.4 Prospect to Achieve Overall Goal

Overall Goal: Appropriate agricultural technology is adopted in Nacala Corridor.

Prospect to achieve Project Purpose based on objectively verifiable indicator is evaluated as follows.

<u>Indicator</u>: Appropriate agricultural technologies validated by IIAM are practiced by more than XX% of farmers in the target areas.

• Numbers of the indicators was not decided/set by the end of the Project, and it is hard to predict the extent of practices by farmers

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It is hard to predict the extent of practices carried out by the farmers since numerical numbers were not set clearly. However, according to estimation by the Project, it was assumed that about 10 % of farmers in Nacala Corridor could adopt appropriate technology invented by the Project in 2025, in case extension workers keep their extension works as it is practiced currently. (This estimate was made by Japanese Expert Team, with conditions of the present level of extension activities). Therefore, once understanding of extension workers on developed technologies is ensured, it may be possible to achieve Overall Goal.

As for pre-conditions for achieving Overall Goal there is a little question on validity of logic in PDM version.4. It shall be that addressing about how extension workers who receive training, understand appropriate technology developed, and if they could effectively transfer and guide their knowledge and skills to farmers in appropriate manners. 2.5

Assessment of the Implementation Process (Project Operation and

MonitoringCoordination Among Three (3) Countries)

Described below are the Evaluations made on the crosscutting project implementation process.

For the sake of implementing the Triangular Cooperation, systems for communication and decision making among stakeholders were established at multiple levels, as illustrated in the following Figure 1.

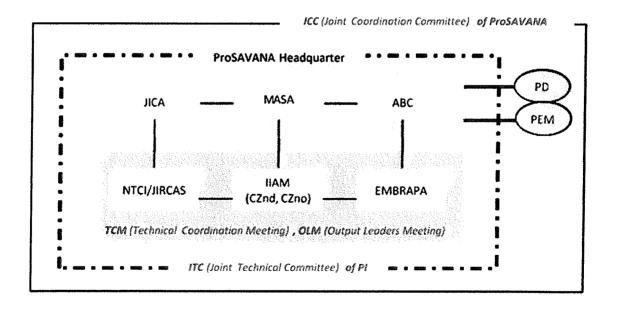


Figure 1: Organogram of the Project

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The roles and what has to be decided at each committee are also summarized also as follows:

Committee	Role/Decision making
Joint Coordinating Committee (JCC)	The first JCC was held on August 29, 2011. In the occasion, JCC was designated as a decision making body of the whole ProSAVANA to discuss political matters, not the matters of the Project.
Joint Technical Committee (JTC)	Project matters like a work plan, annual achievement, etc. are discussed and approved.
Output Leader Meeting (OLM)	It was intended for output leaders from three (3) countries to discuss and plan activities of each output. Some meetings were held for some outputs but it was not functioning well due to difficulty of meeting schedule among leaders.
Technical Coordination Meeting (TCM)	It has been held to discuss and decide technical matters of PI once in 1 or 2 months among three (3) parties. It is still functioning well.

Note: Except for OLM, other committees are still functioning for smooth implementation of the Project.



Major activities and achievement through organizing the above committees are as follows:

Committee	
Committee	Achievement
JCC	<ul> <li>According to R/D, JCC was a decision making body of PI.</li> <li>But after discussion among stakeholders, JCC became a decision making body of the whole ProSAVANA to discuss political matters at the first JCC. So that some JCCs were not directly related to PI, while project matters like a work plan, annual achievement, etc. have been also reported in some other JCCs.</li> <li>Six (6) times of JCCs and one (1) time of a JCC level meeting were held annually or bi-annually by November 2015.</li> <li>Major agenda of each JCC were as follows: <ol> <li>2011/8/29 (Maputo): Establishment of JCC and JTC, Approval of PI work plan</li> <li>2010/6/18 (Maputo): Coordination of Project activity report of PI, PD, PEM, Joint public private mission</li> <li>2012/12/3 (Nampula): Coordination including district level, Joint statement of mechanism and private investment, Coordination mechanism among ProSAVANA Projects</li> <li>2013/6/17 (Maputo):Coordination on administration unit and communication strategy plan, Progress of post graduate courses to the Mozambican professionals, Actions to enhance the Coordination of ProSAVANA, Consultation with the civil society</li> <li>(JCC level meeting)</li> <li>2013/11/14 (Maputo): First joint coordination committee, Activity of the ProSAVANA PI and PEM</li> <li>2014/4/14 (Maputo): Approval of PEM's document and PI by the Brazilian side. Monitoring meeting on ProSAVANA (political/technical level document, Activity of Brazilian side, Monitoring meeting on ProSAVANA (political/technical level)</li> <li>2014/12/4 (Maputo): Activity report by ProSAVANA HQ, Discussion and approval session (PI work plan, laboratory assessment mission from Brazil, PD-draft zero approval, PEM project document 2015-2020 approval), Progress on post graduate course to the Mozambican professionals.</li> </ol></li></ul>
JTC	<ul> <li>Six (6) times of JTCs were held once in a half or one year.</li> <li>Project matters like a work plan, annual achievement, IAMRAP, ARM, etc. are discussed and approved.</li> <li>Major agenda of each JTC were as follows: <ol> <li>2011/8/29 (Maputo): Establishment of JTC</li> <li>2012/2/26 (Nampula):Activity report of 2011, Approval of planned activity of 2012, confirm PDM</li> <li>2012/8/16 (Lichinga): Approval of PDM, Work plan for 2012/2013</li> <li>2013/9/10 (Nampula):Approval of work plans for 2013/2014, Activity report of 2012/2013, Introduction of the ProSAVANA-PEM, Concept note for ARM-Nacala, laboratory, Construction in Nampula and Lichinga, Explanation on Mid-term Evaluation</li> <li>2014/9/9 (Maputo): Activity report of 2013/2014, Approval of work plan for2014/2015. Revision of PDM, Laboratory function and maintenance in Nampula</li> <li>2015/8/24 (Lichinga):Activity report of 2014/2015, Revision of PDM, Work plan for 2015/2016, Process of Terminal Evaluation, Concept of the PI Wrap-up meeting, Progress of laboratory construction in Czno</li> </ol> </li> </ul>



OLM	OLM for output 3 and output 4 was held during April 24 and April 26, 2013. OLM for output 2 was held during September 2 to 5, 2013. However, to hold OLM was very difficult, because the schedule to visit Mozambique for Brazilian and Japanese experts must be adjusted for every output. So in parallel with decrease of Brazilian inputs, OLM died out.
TCM	• Eighteen (18) times of TCMs were held to discuss technical matters of ProSAVANA-PI once in 1 or 2 months since December 2012 until August 2015.

# 2.6 Countermeasures Towards Suggestions at the Time of Mid-term Review

At the time of Mid-term Evaluation in October 2013, seven (7) suggestions were made by the Mid-term Evaluation Team. The followings are countermeasures taken by the Project to the suggestions.

#### 1) Importance of joint work among three parties

The MTR Team had observed that the activities are conducted by the Japanese and Brazilian sides separately, and therefore, recommended to promote the activities under the joint work. The Project Team has responded to the recommendation of the MTR Report, and had implemented some experiments of fertilization and rhizobium at Embrapa's field.

The MTR Team had also recommended to formulate the joint activity plans and research plan, and implement the activities based on the plan under the joint understanding, and to implement joint monitoring and evaluation activities. However, these measures were not taken due to methodology differences in the implementation process between Japanese and Brazilian sides, and also to the uncertainty of inputs from the Brazilian side.

#### 2) Further Communication among three parities

The MTR Team had observed that the communications at implementation level was still insufficient, and therefore, recommended to have further close and frequent communications for smooth implementation of daily activities. The Project Team has responded to the recommendation, and strengthened their communication through organizing TCM regularly. (It has been held once in 1 or 2 months to discuss and decide technical matters of the project activities.) Also, they had tried to keep the daily communication through easy communication tools (e.g. e-mail, etc.) even during the period that Japanese and Brazilian experts are not stationed in CZnd and CZno.

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#### 3) Strengthening the leadership by Mozambican C/P

The MTR Team had observed that the Japanese experts and Brazilian experts tend to take the leadership in whole process from planning, implementation and analysis to report writing, and therefore, recommended that the technical knowledge and the responsibility be gradually transferred from the Japanese and Brazilian experts to Mozambican C/P in implementing the activities. Having this recommendation, the sense of the Project ownership by the IIAM and each research centers has been increasing through the implementations of field experiments and regularized IAMRAP. Awareness of research institute management is improved by the collaboration with Japanese experts in producing of a management manual for the new soil and plant analysis laboratory.

#### 4) Improvement of research environment

The MTR Team had observed that the necessary research equipment has not been sufficiently provided and the planned additional laboratories also have not yet been constructed, and therefore, recommended that the research environment be improved at the earliest convenience through the joint efforts by three parties. The Project Team has responded to the recommendation, and the soil and plant analysis laboratory at CZnd was constructed on June 2015, and laboratory construction design plan of CZno had been prepared. Also, most of the planned equipment was procured.

5) Contribution of the supporting partners (Japan and Brazil) in aligned with the original plan The MTR Team had observed that the several contributions be the supporting partners are behind schedule, and therefore, recommended that the necessary contributions, which have been reached consensus among the three parties, be provided as planned without delay. The Japanese side had implemented its activities aligned with the plan, however, the Brazilian side has faced increasing financial constraints that deeply affected its contribution as it had been planned. Unfortunately this situation has become more critical in the last two years of the project implementation, influenced by the 2014 economic slowdown and 2015 economic recession in Brazil.

#### 6) Budget by the Mozambican side

The MTR Team had observed that the financial inputs by the Mozambican side are still at low level, and therefore, recommended that the Mozambican side makes the strongest efforts to secure necessary budget.

Increasing trend of financial allocation at CZnd and CZno is observed. While there have been efforts to raise budget by the Mozambican side noticed, it is also noticed research costs are mostly

depending on donors' funds at this time. Wherever financial sources come from for research activities, securing budget adequately for research shall be a key to maintain quality of research.

It was seen increasing trend by the Mozambican side for costs of workshop, seminars and logistic arrangement for the activities.

#### 7) Importance of the Project (ProSAVANA-PI) in the ProSAVANA

The MTR Team had reminded that ProSAVANA-PI plays very important roles in the agricultural development in Nacala Corridor, and all of those who are involved in the project activities are expected to make their continuous efforts to develop the practical and applicable agricultural techniques through daily research activities. The stakeholders are well recognizing the importance of the Project, and making their continuous efforts. Especially, the Government of Mozambique have been trying to strengthening the linkage between "Research" and "Extension" through several systems. (such as, establishment of Joint Planning Meeting, field days, technology transfer unit, and analyzing the profitability and adaptation of technology, etc.) so as to maximize the impact of the project outputs.

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#### Chapter 3 Evaluation Criteria

The Terminal Evaluation Team conducted an assessment based on the five evaluation criteria using the following rating scales:

- 1) "High": results were produced far exceeding as compared with the plan.
- 2) "Relatively high": results were produced better than it was planned
- 3) "Medium": results were produced to meet the plan.
- 4) "Relatively low": results were not produced enough as compared with the plan
- 5) "Low": results were not well attained and far lower than that of expected in the plan.

The major findings are described below.

#### 3.1 Relevance

#### Relevance is high.

#### The Project is consistent with Mozambique's policies on development.

Strategic Plan for Agricultural Development (PEDSA) 2010–2019 formulated by MASA (October 2010) emphasizes the following five (5) strategic objectives:

- 1) Increase in competitiveness of agricultural production and productivity
- 2) Improvement of infrastructures and services for markets
- 3) Sustainable use of land, water, forest and wildlife resources
- 4) Appropriate setting of legal framework and policies conducive on agricultural investment
- 5) Strengthening of agricultural institutions

The Project is thus adhere to PEDSA as it is emphasizing agricultural production and productivity as well as capacity development of agricultural institutions.

# The Project has been also in accordance with Japan's policies and priority on cooperating to Mozambique.

Japan's ODA Policy for Mozambique formulated in March 2013 indicates priority of cooperation on "facilitation of sustainable economic development and poverty reduction by utilizing potential of Mozambique." The policy shows

- 1) Vitalization of regional economy including corridor development
- 2) Human capacity development
- 3) Disaster prevention and climate change as priority areas.

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The Project has been focusing on Nacala Corridor development in an attention with agricultural research capacity development at CZnd and CZno, and this aim is matching with the cooperation policy of Japan. This Project is one of three (3) projects comprising ProSAVANA, triangular cooperation programme for agricultural development of the tropical savannah in Mozambique, by Japan, Brazil and Mozambique. The Project is thus consistent with the JICA's country assistance policy for Mozambique.

# The Project is consistent with Brazilian Policy/Strategy for International Technical Cooperation for Development

African Portuguese-speaking countries are priorities for the Brazilian technical cooperation, and Mozambique plays an important role in the ABC portfolio. Brazil counts on an accumulated experience in national programs in tropical agriculture, family agriculture, and food security, that led the country from a situation of food importer to become a major global food supplier in few decades. Brazilian South-South cooperation is absolutely based on technical support, horizontal approaches, ownership by the beneficiary institutions, mutual partnership and shared responsibilities. It reflects Brazilian domestic agenda of fighting hunger and poverty combining economic development and social technologies. Under PorSAVANA PI, Brazil contributes with its expertise in agricultural research and strengthens its participation in international development initiatives.

#### Appropriateness of Approach and Selecting Target Group

Primary beneficiaries of the Project are the research staff of CZnd and CZno. IIAM is the largest research institute of agriculture in Mozambique, and its zonal centers play hub roles for research institutes in the region. IIAM is also responsible for technical transfer of their research results towards agricultural extension workers. Considering the responsibilities of IIAM zonal centers, target selection of CZnd and CZno was assessed appropriate for development of agricultural potentials of Nacala Corridor.

At both center, including those of their branch stations were poorly equipped, as the ability of researchers neither sufficient to ensure quality of research results. Introduction of appropriate agricultural techniques for the area was not fully implemented, and as a result, an agricultural potential endowed in the area had not been fully developed. Since the Project aims to improve facilities/equipment and institutional capacity of centers through experiment and development of cultivation technology, soil improvement technology and training to research staff and extension workers so on, it is assessed the Project has been highly responding to the needs of the beneficiaries.

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Agricultural sector of Mozambique accounts for 27% of the GNP, and 10% of the total export amount. Approximately 80% of the workforces of the country engage in agriculture. However, with about 36.0 million hectares of arable land, only 5.7 million hectares are exploited by approximately 3.34 million small and medium-sized farms with approximately 1.5 hectares size, with basic food crops and small livestock. While in the area of Nacala Corridor in the north of the country agricultural potential is promised high, level of the production has not been high since traditional and conventional cultivation techniques largely prevail among farmers there, and research capacity of IIAM has been also rather limited. By introducing appropriate agricultural technique through development of technologies on cultivation and soil improvement, the surrounding area of Nacala Corridor is expected to raise agricultural productivity as well as livelihood of the people. The Project is for development and introduction of improved techniques, therefore the Project has been in line with the needs of the target area.

#### **Project Design and Approaches**

In general, it is assessed that Project design and approach were generally relevant. However the Project sets the final purpose as adoption and transferring developed technology through extension, there has been some difficulties experienced to accommodate some research oriented activities, such as developing and introducing the decision support model. Ideally, demonstrating research results to bridge extension works, is one of the major functions, and roles of IIAM zonal centers to fulfill. Before starting the Project there were many factors and data, which need to be collected for creating the decision support model, but there were not been clearly identified. Therefore it has been taking rather longer time to collect and analyze some information to create the model in accordance to the contexts of locality.

Selecting target groups was assessed valid as stated prior, but approach towards raising institutional capacity building as whole, not personal capacity of research staff, seems to be challenging during the course of the Project. In the nature of the Mozambican institution, once responsible person left the office, it is not easy to keep and remain institutional memory, and what has been accumulated by the Project is easily faded out. Therefore, it could be said that the Project should have, and could have tried to more focus on approach emphasizing on "institutional capacity building," or "team work" that could be mobilizing human resources and duties of personnel better.

As for change of the Project plan (PDM), it was attempted to accommodate the plan in the occasion of, and after the MTR, along with possible Inputs both the Japanese and Brazilian sides.



#### Japan's Comparative Advantage of Technology and Knowledge

During the last 4 years, knowledge in terms of soil improvement/conservation and cultivation technologies in Japan and Brazil have been utilized for various experiments for Output 3 and 4 in the Project. As for selecting equipment in the laboratory, technical knowledge in those fields accumulated in Japan has been applied. The Decision Support Model consists of two (2) sub-systems, namely the production forecast system and the liner planning system, to predict farmer's profit through agricultural production, and the liner planning system adopting a model developed in Japan.

#### Brazil's Comparative Advantage of Technology and Knowledge

Embrapa is a world-class reference in tropical agriculture and it dispatched high qualified experts of its own staff to be part in the Project. These experts have carried out training courses and experiments in the field, and supported IIAM staff and local smallholder farmers with the accumulated Brazilian experience in a wide array of crops, such as corn, wheat, bean, cotton, rice and soy. Two Embrapa's researchers were residents in Nampula, working full time at the IIAM station. Despites the unpredicted financial constraints that affected Brazilian inputs during the Project implementation, Brazilian knowledge and technology in tropical agricultural have proved to be the most valuable asset and the most effective tool of the Brazilian cooperation.

#### 3.2 Effectiveness

#### Effectiveness is relatively high.

#### **Achievement of Project Purpose**

It is observed that Project Purpose has filled as long as number of trained extension workers is two hundred eighteen (218) (gross) so far during the course of the Project, is considered. However, as it is pointed out earlier, technical transfer of agricultural technology to extension workers have not fully satisfied, since a limitation that extension workers to perceive and understand is observed, and there are some Outputs which have not started training or not completing the training fully.

Activities to satisfy most of Project Outputs are progressing towards achievement, and Outputs 2, 3 and 4 would be attained by the end of the Project. However, it is observed that achievement of Outputs 1 and 5 may need more time beyond the end of the Project period (May 2016).

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#### **Relations between Outputs and Project Purpose**

Logical structure from Outputs to Project Purpose is reasonable.

#### **External Conditions**

Important Assumptions for the process to connect Project Outputs to Project Purpose (1. Equipment conditions of the research centers do not get worse, 2. Large-scale weather disaster or abnormal climate does not occur) are still reasonable. But, in fact, as explained prior, starting of use for supplied equipment at the laboratory was rather late and it started in May 2015, therefore deterioration of equipment has not been found in a short time.

#### 3.3 Efficiency

#### Efficiency is assessed medium.

#### **Achievement of Outputs**

As explained before, some Outputs are satisfied while achievement levels of some Outputs are not fully satisfied yet, at the time of Evaluation. Main reasons why efficiency was not fully high as compared with the plan, was delays in construction of soil and plant analysis laboratory, and changes of planned inputs by the Brazilian side while some adjustment of the activity plans were made at the time and after the Mid-term review.

In general, most Outputs have been in progress while there are still remaining activities, such as training to researchers on soil and plant analysis, training to extension workers, and finalization of the decision support model. Output 1 requires evaluation of C/P's capacity improvement and compilation of the management guideline of research centers. Output 2, 3 and 4 require consolidation of all the experimental results into reports, manuals, guidelines as deliverables, with experimental results of 2014/2015 crop seasons. Output 5 requires technology transfer activities to both researchers and extension workers by using technical outputs including the Decision Support Model.

Having completed the laboratory facility and equipment provided at CZnd it is highly prospected implementing research and analysis activities would be more efficient and effective as long as they will be utilized in appropriate manners, and research staffs will demonstrate enough capacity of knowledge and skills for experiments at the laboratory.

#### Logical linkage between Activities and Outputs

Logical relationships between Activities and Outputs are observed appropriate in general.

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#### **Cost for Outputs (Cost efficiency)**

Influenced by one (1) year delay in completing construction of the laboratory, equipment for the laboratory had not been utilized by May 2015, and this made efficiency of the Project is not high as compared with the initial plan.

Financial input by the Mozambican side was low, in particular at the beginning of the Project, although there has been gradual increasing trend is seen. Number of technical staff (C/P) assigned to the Project were, in general, appropriate while allocating their time to Project activities, in particular, to training of soil and plant analysis, as observed in status of a little late progress, have been not in good timing.

As for inputs of the Brazilian side, it is observed most technical experts were highly qualified and with high levels of knowledge with tropical agriculture while their assignment periods were in general rather in short, as two (2) weeks excepting for resident coordinators. Financial input for operation by the Brazilian side was unfortunately not enough due to the ABC's financial constraints after 2012, in particular after the MTR.

#### 3.4 Impact (prospect)

#### Impact is prospected relatively high.

#### Prospect to achieve Overall Goal

Once conditions are satisfied it is expected that Overall Goal may be achieved. For example, conditions for adoptions of developed agricultural technology are met, and resources to facilitate extension works, such as transport, and political supports from MASA to promote extension works are ensured, prospect for impact will be higher. Developed technology which will be compiled in the manuals, and management guidelines of the IIAM centers, shall also be accredited by IIAM and MASAto promote further.

In the same way, once the manuals and guidelines developed through the Project will be validated and endorsed by IIAM to utilize as regional guidelines or possibly national guidelines for technology development and application for agricultural development, impact of the Project outcomes in future is predicted rather high.

Indicator of the Overall Goal was changed to "Appropriate agricultural technologies validated by IIAM are practiced by more than XX% of farmers in the target areas" since PDM version 3, which was suggested during the Mid-term evaluation. However, this change was unfortunately not

sufficiently shared and discussed among stakeholders, so the numerical target has not been even set since then.

#### **External Condition to Overall Goal**

It was found a little missing link on logic between the existing external conditions towards Overall Goal. In order to evaluate degree or success about adopting developed agricultural technology through the Project, setting an indicator to address effects of extension works was suitable rather assessing connections of activities with other existing project in Nacala corridor.

#### Influence on Environmental and Social Aspects

Neither positive nor negative impacts have been observed so far in terms of environmental and social aspects.

### 3.5 Sustainability (Prospect) Sustainability is prospected relatively high.

#### **Policy Aspect**

Agricultural development is still very important for Mozambique and also for Nacala Corridor even after the Project, because about 80 % of people depends on agriculture. PEDSA (2011- 2020), the strategic document for agricultural development in Mozambique, aims sustainable agricultural development and ProSAVANA program is implemented under triangular cooperation. Therefore political support for agricultural development in the area will be expected.

#### Institutional/Financial Aspect

IIAM is a key organization with mandate to carry out agriculture research and field trials which contribute agricultural development and bridging between research and extension, and this duty will not change after the Project.

As stated prior, the Project mainly aims to raise and consolidate capacity of the target IIAM centers as institution, not only personal development of research staff. It was a challenge to envisage "team work" or "supplemental ways of working among colleagues", since command and chains of works at IIAM centers is observed not the ways promoting team works much albeit limitations on numbers of technical personnel and others resources available are observed at the IIAM centers and stations. In order to facilitate "institutional capacity building", as suggested prior, some innovative changes of ways that IIAM centers are mobilizing human resources and duties of personnel shall be



taken into account. Improving internal connections among specialists to increase research quality within the IIAM centers shall be considered.

In similar ways, it was not clear if IIAM has pre-existing internal technical transfer systems, such as OJT or TOT in order to maintain quality of works with standards, and to consolidate capacity of technical human resources available among research and technical staff. To maintain standards of technical capacity enhanced through the Project experience and practices, formulation of internal technical transfer systems, like OJT or TOT, shall be considered at the IIAM centers.

It was observed the cost sharing by CZnd and CZno has gradually increased as mutual consultations and discussions taken places during the course of the Project as the amount of activity costs shouldered in Fiscal Year 2015 raised after allocation of Mozambican government budget to IIAM centers increased. Seeing that, financial sustainability is judged relatively high, at the time of Evaluation. On the other hand, there is a concern that research costs at the IIAM centers largely depend on donors' capital currently, and the government budget shares mainly for operation and maintenance costs. Another issue is about numbers of clients (samples) for the laboratory. Present numbers of sample tested are not much, as most of them are taken from the IIAM stations. A strategy shall be created by IIAM in order to ensure sustainability of the laboratory. By doing so, impact through enhanced functions and capacity of the laboratory and equipment, with trained researchers, could be demonstrated better in near future. This is also related to technical sustainability of research staff since dealing larger numbers of samples make the researchers to accumulate experiences and to create environment for pursuing quality of results.

After the Project, without the support of operation costs for activities shouldered by both the Brazilian and the Japanese sides during the Project, to ensure the cost on carrying out researches and trials, and to maintain equipment are critical questions. It is highly expected IIAM will ensure allocation of budget on research activities as well as operation costs in sufficient ways, to keep quality of researches and trials.

#### **Technical Aspect**

Technical knowledge and capacity on field trials by C/P has been developed and could be maintained by themselves while capability on ensuring quality of soil and plant testing results by C/P are not yet confident levels. Therefore, training to raise quality of soil and plant analysis will be one of the priority remaining activities to be continued up to the end of the Project



In case developed technology is accepted and utilized as well as using guidelines and manuals made by the Project by the Mozambique side, it is anticipated technical sustainability is ensured in a certain level.

### Approaches and Methodologies of Technical Transfer

Because of delay in completing the soil and plant analysis laboratory, some equipment has not been started to be used. Their actual use started May 2015, in parallel with their installation and starting of operation of tests in the new laboratory.

After starting test use of them, defects in some equipment were identified, so the Japanese Expert Team and CZnd have been trying to fix them currently. In this way, use of equipment supplied is not yet much as it was planned. Maintenance and recording system of the laboratory facility and equipment has not completed, and to be finalized by the end of the Project period.

Most technologies developed during the course of the Project through cultivation and soil improvement trials are highly promising to be applied to areas of Nacala Corridor but some technologies can be applied in other regions possibly, because they have been already verified scientifically. However, attentions should be further paid for natural conditions of the local contexts, like precipitation, temperature, soil character, plant population, etc. when they are applied.

Most C/Ps have had some opportunities to provide presentations to the public and extension officers, so it is proved that their technical capacity and skills to transfer learned technologies and knowledge to extended beneficiaries is gradually raised. Project also contributed towards progressive requirement of research personnel as it is observed some researchers are pursing further studies after experiencing of field trials and presentation.

#### Social, Cultural, and Environmental Aspects

Technologies generated in the Project, are not expected to have negative impacts, in particular for farmers who are the end target beneficiaries. Some technologies, soil conservation and improvement, appropriate fertilization, soil analysis, etc. were developed to prevent negative impacts to the environment, so their use contributes to improvement of environment.

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#### 3.6 Conclusion

Status and prospects of achieving the Project Purpose by the end of Project period is relatively high. In fact current trend shows IIAM and MASA increase annual budget for research and technology transfer. At the same time, there is a little uncertainty remains about in what way outcomes and deliverables of the Project, such as manual and guidelines, in which process of field trials, developed technologies and appropriate use of the laboratory and equipment etc., are compiled, will be endorsed and utilized.

Among the five (5) evaluation criteria, relevance of the Project is high. It conforms to Mozambican policies and needs, and Japanese and Brazilian cooperation policies. Effectiveness is relatively high as most parts of Project Outputs will be achieved by the end of the Project as it is in progress. Efficiency is medium since completing construction of soil and plant analysis laboratory at CZnd was delayed for a year, and affected to training of Mozambican researchers on the soil and plant analysis. Besides, financial constraints of the Brazilian side made it not possible to supply all inputs to the Project as it was planned. This also influenced achievement of Outputs and progress of the Project as contrary to the original plan. Efficiency is assessed medium because some Outputs were not fully attained by the time of Evaluation, and required time for remaining activities for Outputs 1 and 5 will be beyond the Project period. Impact is predicted relatively high. While it is not able to predict in accurate manners because numerical numbers for Overall Goal was not set, and adoption of developed technology by the farmers may be possible once conditions for adopting developed agricultural technology, such as penetration of technology through extension works will be ensured.

As for sustainability in terms of financial aspects of the Mozambican side, it is noted that increasing trends of budget allocation on operation activities at CZnd and CNno is observed. However, there is a still concern how IIAM centers secure budget, which is specifically for research purpose, and to sustain laboratory in terms of adequate frequency in usage by increasing number of clients (samples to be tested). As stated prior, a strategy for maximizing utilization, and ensuring quality of test results of the laboratory shall be determined clearly by the IIAM centers.

Ensuring ways of maintaining and raising technical capacity of research staff further by IIAM as institution also need to be clarified in details, and consolidated within the target two (2) IIAM centers, possibly with a support of MASA.

The evaluation team confirmed that the project has generate a great change in the agricultural technology in Nacala Corridor, through strengthening the capacity of research centers (in the aspects of human resource, facility, equipment), evaluating the natural resources and

socio-economic condition, developing the appropriate technology on soil improvement and cultivation, and transferring it into the field.

There are, in general, high evaluation towards the activities and outputs of the project. However, to evaluate the project achievement in terms of capacity of soil and plant analysis, and ability to utilize the decision support model, it is evaluated that it cannot be achieved to the target level during the remaining project term.

The Parties recognized the necessity for the project extension for another one and a half year, so as to complete the remaining activities under the outputs 1 and 5. The extension period is to cover additional 2 crop seasons, which is to continue the trainings on soil and plant analysis, data accumulation through trial fields to create decision support model, and to implement the training of the decision support model.

Nevertheless, for the implementation of the activities under responsibility of the Brazilian side with regard to the Outputs 1 and 5, new arrangements will be needed in order to guarantee the necessary resources (financial and non-financial). Considering that neither ABC nor Embrapa have staff in Mozambique, the implementation of these activities and dispatch of technical missions would need support and even financial inputs from the Mozambican and Japanese sides. In this regard, the Brazilian side should rearrange its intervention based on a revision of the original Project Document in order to establish a new intervention that is according to the current ABC budgetary scenario.

#### 4. Recommendations

**4.1 Recommended Actions to be taken by the Project in the Remaining Cooperation Period**Based on the conclusion above, the evaluation team recommends the below items:

#### 4.1.1 Continuation of the Project Activities

- > It is necessary to continue the trainings of soil and plant analysis (includes the appropriate utilization of the equipment), so as to complete the activities under the output 1.
- > It is necessary to prepare strategy plan for sustainable management of soil and plant analysis laboratory
- It is necessary continue the data accumulation through trials and to elaborate the validity of decision support model, and to conduct the training for extension workers to utilize the decision support model, so as to complete the activities under the output 5.
- It is necessary to continue the technology transfer activities, so as to achieve the project goal.

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#### 4.1.2 Strengthen the communication among stakeholders

- It is necessary that the communication among stakeholders (Project, researchers, extension workers, and farmers) shall be strengthened, and the research process and result shall be shared with the stakeholders in appropriate timing.
- Also it is necessary that each process (planning, implementation and analysis to report writing etc.) shall be taken having the involvement of every stakeholder to create consensus of the activities, and to improve Mozambican C/P's capacity and their sustainability.

#### 4.1.3 Enhance the exploitation of the research outputs

- > It is necessary to promote and advertise the research outputs, since the appropriate agricultural technologies shows its impact when it is disseminated and utilized in the field.
- It is strongly recommended to develop the technical information materials, which can be easily understood and utilized by the end users (extension workers and farmers, etc.), and also to promote through field demonstration and public relation activities (through radio, website, television, etc.)

#### 4.1.4 Institutionalize the project implementation process/ outputs

- It is observed that Internal Annual Meeting on Research Achievements and Planning (IAMRAP) and Agricultural Research Meeting on Nacala Corridor (ARM) showed a great effect to disseminate the agricultural research result among the stakeholders, and to share experience, create relationship, and to improve each research activities. For this end, it is advisable to continue IAMRAP, ARM and state as institutional activities.
- Also it is important that the manuals produced by the project shall be endorsed as "IIAM manual" and utilized in every research center/ branch stations and on extension activities.

#### 4.1.5 Strengthen the linkage between "Research" and "Extension"

- Project is responsible for the development of the appropriate agricultural techniques to be extended to and applied by local farmers in Nacala Corridor in the near future. Without appropriate technology transfer process, the livelihood of local farmers will not change. Also it is important that the appropriate technology which is generated shall be disseminated, utilized and adapted by the farmers. At the same time, the feedbacks from the farmers have to be utilized to improve the quality of the agricultural technology.
- For this purpose, the Government of Mozambique has been trying to strengthening the linkage between "Research" and "Extension" through several systems. (Establishment of Joint Planning Meeting, field days, technology transfer unit, and analyzing the profitability and adaptation of technology, etc.)



- It is necessary that these efforts shall be sustained and to strengthen the linkage to maximize the effects of research activities, so as to achieve the aim of research, i.e. to improve the livelihood of local farmers.
- Also, since ProSAVANA-PI is one of three on-going projects under ProSAVANA, it is necessary to have further collaboration between ProSAVANA-PEM, for dissemination and adaptation of appropriate technology by extension workers and farmers.

#### 4.2 Recommended Actions to be taken by the Mozambique Side

- > It is necessary that Mozambique side to assign necessary staff in the IIAM research centers (CZnd and CZno) so as to create the necessary environment for the staff to receive necessary training, technology transfer from Japanese and Brazilian Side.
- > It is necessary that Mozambique side shall transfer or share their knowledge properly, when there will be a replacement of the staff.
- > It is necessary that Mozambique side to take necessary action to secure necessary budget and human resources to sustain the project activities.

#### 4.3 Recommended Actions to be taken by the Brazilian Side

It is necessary that the Brazilian side calculate its own conditions to implement the remaining activities up to 2017 and decide on its further involvement to accomplish the implementation of the activities not implemented under the Project Agreement by the time of the next JCC.

#### 4.4 Recommended Actions to be taken by the Japanese Side

> It is necessary that the Japanese side shall consider to dispatch the experts in consistent manner for effective technology transfer.



#### Project Design Matrix (PDM) Version 4 Annex 1

Project Title:

Project for Improving Research and Technology Transfer Capacity for Nacala Corridor Agriculture Development, Mozambique

Version: 4 Date: 2015/08/24

Target Area: Target Group:

Nacala Corridor, Northern Area in Mozambique
The staff of Northeast and Northwest IIAM Zonal Research Centers and
Farmers from pilot units and its surroundings
2011.4 - 2016.4

**Duration:** 

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumptions
Overall Goal Appropriate agricultural technology is adopted in Nacala Corridor.	Appropriate agricultural technologies validated by IIAM are practiced by more than XX% of farmers in the target areas.	Survey	
Project Purpose Appropriate agricultural technology is developed and transferred in Nacala Corridor.	- Appropriate agricultural technologies are validated by IIAM and transferred to more than 100 extension workers	Final Report of the Project	Relevant projects in Nacala Corridor are implemented and managed on schedule.
Outputs 1. Capacity of IIAM research centers in Northeast and Northwest is strengthened.	<ul> <li>Experimental laboratory and research equipment are repaired, constructed and installed at IIAM CZnd (soil and plant analysis laboratory).</li> <li>Laboratory construction plan for IIAM CZno is developed.</li> <li>Record of use and maintenance of research facilities and equipment are kept by IIAM.</li> <li>Meetings to evaluate experimental plans and results are taken place annually at IIAM.</li> <li>C/Ps' self-evaluation survey on research and transfer abilities shows advance as compared to baseline survey results.</li> <li>Guidelines of research center management are accepted by IIAM.</li> <li>C/Ps present on their research work regarding soil improvement technology and cultivation technology more than a total of-8 times in meetings, seminars, workshops, Annual Meeting on Research Achievements and Planning (IAMRAP), Agriculture Research Meeting - Nacala, symposium between IIAM and university, conference, etc.</li> </ul>	- Constructed or repaired laboratory and equipment (and its list) - Progress Reports of the Project - Progress Reports of the Project - Progress Reports of the Project and C/Ps' self-evaluation survey results - Guidelines of research center management - Presentation, records of meetings, seminars, workshops, IAMRAP, Agriculture Research Meeting — Nacala, symposium between IIAM and university, conference, etc.	* Equipment conditions of the research centers do not get worse.  * Large-scale weather disaster or abnormal climate does not occur.
Natural resources and socio-economic conditions in Nacala Corridor are evaluated.	<ul> <li>Reports and databases on natural resources         evaluation in Nacala corridor (soil, vegetation, land         use, meteorology, water resources and landscape)         are accepted by IIAM.</li> <li>Reports of socio-economic assessment are accepted         by IIAM.</li> </ul>	Reports and databases on natural resources evaluation     Report of socio-economic	
Soil improvement technology for Nacala Corridor is developed.	<ul> <li>A soil improvement manual (including fertilization and soil conservation) is accepted by IIAM.</li> </ul>	- Soil improvement manual	

Narrative Summary	Objectively Verifiable	Indicators	Means of Verification	Important
4. Appropriate cultivation	- A cultivation manual (including cr		- Cultivation manual	Assumptions
technology for Nacala	production, microorganism, acces			
Corridor is developed.	cropping system) is and a decision accepted by IIAM.	on support model are		
5. Technology transfer	<ul> <li>Technology transfer activities (ser</li> </ul>		- Progress Reports of the	
activities for extension	training courses, etc.) are held ov		Project	1
workers are implemented	A decision support model is accept		- Progress Reports of the	
on newly	Training for extension workers to	use the decision	Project	
developed/validated	support model is taken place.		- Decision support model	
agricultural technologies			(first version)	
	ctivities		Final Report of the Project	
1-1. To make installation / ed		Japanese party	Inputs	* Trained staff of the
1-2. To repair existent instal		* Long-term expert	te	* Trained staff of the research centers
1-3. To provide new research		- Chief Advisor of		remain working at
1-4. To construct experimen		- Liaison Officer	rapanese ream	the centers.
	staff for usage and maintenance	* Short-term exper	ts as necessary	the defices.
of facilities and equipme	ent.	* Tropical agricultu	ral technologies developed in	
1-6. To advise IIAM Research	ch Centers on management.	Japan	3	
1-7.To Increase research ca	pacity of CPs and relevant	* Vehicles		, ,
researchers			xperimental laboratory	
	onstruction plan for IIAM CZno		ion facility in the Research	!
2-1. To evaluate soil and veg	getation.	Centers		
2-2. To collect and analyze r	neteorological data.	* Provision of equip	oment	]
2-3. To collect and analyze v		* Cost of seminars / workshops		i
2-4. To collect and analyze la		* Trainings in Japa	n	
purpose.	land use plan for agricultural	Brazilian party		
2-6. To survey socio-econom	aic conditions	* Brazilian research	n evnerte	
		* Technical experts	for the infrastructures needed	1
3-1. To develop soil improve	chemes / recommendation by	* Tropical agricultur	ral technologies developed in	
crops.	chemes / recommendation by	Brazil	an termining of betteroped in	1
3-3. To develop soil conserva	ation technology	* Provision of mate	rials for management,	1
4-1. To select appropriate cre		monitoring and ev	aluation assessments	ĺ
4-2. To implement training co	ourse to develop appropriate seed		nical publications and other	
production systems.	raide to develop appropriate cood		tropical agriculture	[ [
	croorganism for leguminous and		s related to Brazilian experts	
other crops.	3		ımbican personnel in Brazil	l i
	methods to enhance the access to	and Mozambique.		
water resources for agric		Mozambican party		
4-5. To develop appropriate of			unterpart personnel (IIAM	
	transfer activities (seminars, field		n Northeast and Northwest)	Pre-conditions
days, etc.) for extension	workers.	* Provision of office		
	PEM to organize training courses	* Provision of demo		* Farmers nearby
for extension workers.	mant Madel for from the cold		nel in IIAM research centers	agree on
	upport Model for farmers to select	* Running expense:		cooperation.
appropriate cropping sys	LCIII.	I		

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# Annex 1 Reference 1: PDM version 0, as per attached to the Triangular Work Plan approved by 1<sup>st</sup> JTC meeting on August 29<sup>th</sup> 2011.

**Project Title:** 

Project for Improving Research and Technology Transfer Capacity for Nacala

Version: PDM0

Corridor Agriculture Development, Mozambique

Target Area:

Nacala Corridor, Northern Area in Mozambique

Date: 2010/08/25

Target Group:

The staff of Northeast and Northwest IIAM Zonal Research Centers and

Farmers from pilot units and its surroundings

Duration:

2011.4 - 2016.4

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumptions
Overall Goal Agriculture production in Nacala Corridor is increased.	<ul> <li>Productivity of technology transferred farms increases X.</li> <li>Total production of technology transferred farms increase X.</li> </ul>	Progress Repot of the Project Questionnaire / Interview	Accumptions
Project Purpose	transierred farms increase X.		
Appropriate agricultural technology is developed and transferred in Nacala Corridor.	<ul> <li>No. of farmers practicing developed technology increases X.</li> <li>No. of extension workers transferring developed technology increases X.</li> </ul>	Progress Repot of the Project Questionnaire / Interview	
Outputs	, soperation motogy motogody.		
Capacity of IIAM research centers in Northeast and Northwest is strengthened.	<ul> <li>(Describe concrete facility or equipment here: ex. Soil Analysis Laboratory in Nampula) is renovated.</li> <li>No. of soil / plant analysis samples achieves X.</li> <li>No. of items for soil / plant analysis increases X.</li> <li>Result of evaluation for research center staff about usage and maintenance of equipment and machinery achieves X% in scoring system defined in the beginning of the project.</li> <li>Result of self evaluation for management staff about management of the Centers achieves X in scoring system defined in the beginning of the project.</li> </ul>	Progress Repot of the Project Questionnaire / Interview	* Equipment conditions of the research centers do not get worse.  * Large-scale weather disaster or abnormal climate do not occur.
2. Natural resources and socio-economic conditions in Nacala Corridor are evaluated.	- Presence of soil and vegetation data - Presence of meteorological data - Presence of water resources data - Presence of landscape data - Presence of result of potentiality of crop / livestock production assessment - Presence of land use plan for agricultural purpose - Presence of result of socio-economic survey	Progress Repot of the Project	
B. Soil improvement technology for Nacala Corridor is developed.	Presence of recommendation on soil	Progress Repot of the Project	

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	soil type		
	- Presence of recommendation on soil		
	conservation technology.		
4. Appropriate cultivation technology	- Presence of the list of appropriate	Progress Repot of the	
for Nacala Corridor is developed.	crops / varieties recommended	Project	
	- Presence of manual for appropriate		
	seed production systems		
	- Presence of the list of appropriate		
	microorganism tested		
	- Presence of appropriate methods to		
	enhance the access to water		
	resources for agriculture purposes		
	- Presence of recommendation on		
	appropriate cropping system.		
5. New agricultural technology	- No. of participants in seminars of	Progress Repot of the	
developed / validated is	demonstration is X by gender.	Project	
implemented in the demonstration	- No. of participants showing interests	Questionnaire / Interview	
units.	in technology demonstrated in		
	seminars is X by gender.		
	- No. of training courses for extension		
	workers is X by gender.		
	- No. of participants in training course		
	for extension is X by gender.		
	Presence of the manual for Decision		
	Support Model		
	- Presence of list of validated		
	technology		
Activities	Inputs		
1-1. To make installation / equipment			* Trained staff of the
inventory.	Japanese party		research centers
1-2. To repair existent installation /	* Long-term experts		remain working at
equipment.	- Chief Advisor of Japanese Team		the centers.
1-3. To provide new research	- Liaison Officer		
equipment.	* Short-term experts as necessary		1
1-4. To construct experimental	* Tropical agricultural technologies devel	oped in Japan	
laboratory in Nampula and Lichinga.	* Vehicles		
1-5. To train research center staff for	* Construction of experimental laboratory		
usage and maintenance of facilities	* Installation irrigation facility in the Rese	arch Centers	
and equipment.	* Provision of equipments		
1-6. To advise IIAM Research	* Cost of seminars / workshops		
Centers on management.	* Trainings in Japan		
2-1. To evaluate soil and vegetation.	Paratta and		
2-2. To collect and analyze	Brazilian party	L.	
meteorological data.	* Brazilian research and extension expert		
2-3. To collect and analyze water	* Technical experts for the infrastructures	needed (laboratories, pilot	
resources data.	projects, seed processing unit, etc.)	d production aveter	
2-4. To collect and analyze	* Technical experts for developing a seed	•	
landscape data.	* Technical experts for livestock production  * Tropical agricultural technologies developed	i	
2-5. To assess the potentiality of	* Provision of materials for management,		
crop / livestock production.	assessments	monitoring and evaluation	
2-6. To develop a land use plan for	* Provision of technical publications and	other editions related to	
agricultural purpose.	tropical agriculture		
2-7. To survey socio-economic	· -		
conditions.  3-1. To develop soil improvement	* Provision of laboratory equipments  * Provision of Brazilian made machinery for small scale farmers,		
	* Provision of Brazilian made machinery t		
·	-	or small scale farmers,	
technology. 3-2. To develop fertilization schemes	* Provision of Brazilian made machinery f seedlings and seeds * Running expenses related to Brazilian e		

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/ recommendation by crops.	* Trainings of Mozambican personnel in Brazil	
3-3. To develop soil conservation		
technology.	Mozambican party	
4-1. To select appropriate crops /	* Assignment of counterpart personnel (IIAM research centers in	
varieties.	Northeast and Northwest)	
4-2. To develop appropriate seed	* Provision of office space for experts	
production systems.	* Provision of demonstration units	
4-3. To select appropriate	* Additional personnel en IIAM research centers	
microorganism for leguminous and	* Running expenses for the Project	
other crops.		
4-4. To develop appropriate		
methods to enhance the access to		
water resources for agriculture		
purposes.		
4-5. To develop appropriate		
cropping systems.		
5-1. To select pilot farms and to		Pre-conditions
establish demostration units for crop		
/ livestock.		* Farmers nearby
5-2. To organize technology transfer		agree on
activities (seminars, field days, etc.)		cooperation.
on the demonstration units for		
farmers.		
5-3. To organize training courses for		
extension workers.		

5-4. To develop a Decision Support Model for farmers to select appropriate cropping system.

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#### Annex 1 Reference 1: PDM version 1

# Project Design Matrix (PDM) version 1, to be discussed and approved by 2<sup>nd</sup> JTC meeting on February 26<sup>th</sup> 2011.

Project Title: Project for Improving Research and Technology Transfer Capacity for Nacala

Version: PDM1

Corridor Agriculture Development, Mozambique

Target Area:

Nacala Corridor, Northern Area in Mozambique

Date: 2012/02/26

Target Group:

The staff of Northeast and Northwest IIAM Zonal Research Centers and

Farmers from pilot units and its surroundings

2011.4 - 2016.4

Duration: 2011.4 - 2016.4			
Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumptions
Overall Goal Agriculture production in Nacala Corridor is increased.	Annual growth of agricultural sector in     Nacala corridor becomes over X%.	- Annual Reports of DPA	
Project Purpose Appropriate agricultural technology is developed and transferred in Nacala Corridor.	Appropriate agricultural technologies     are validated by IIAM and practiced in     more than X demonstration units.	- Final Report of the Project	
Outputs 1. Capacity of IIAM research centers in Northeast and Northwest is strengthened.	- Experimental laboratories and research equipment are repaired, constructed and installed at IIAM CZnd (soil and plant analysis laboratory) and IIAM CZno (X laboratory).	- Constructed or repaired laboratories and equipment (and its list)	* Equipment conditions of the research centers do not get worse.  * Large-scale weather disaster or
	research facilities and equipment are kept by IIAM.  - Meetings to evaluate experimental plans and results are taken place annually at IIAM.  - C/Ps' self-evaluation on research and transfer abilities shows advance as compared to baseline survey results.	Project  - Progress Reports of the Project  - Progress Reports of the Project	abnormal climate does not occur.
Natural resources and socio-economic conditions in Nacala	A manual of research center management is accepted by IIAM.     Reports and databases on natural resources evaluation in Nacala	Manual of research center management     Reports and databases on natural resources	
Corridor are evaluated.	corridor (soil, vegetation, land use, meteorology, water resources and landscape) are accepted by IIAM.  - Draft land use plan for agricultural purpose in Nacala corridor is approved by JTC.	evaluation  - Draft land use plan for agricultural purpose	
	A report on potentiality of crop / livestock production in Nacala Corridor is accepted by IIAM.  Reports of socio-economic and environmental impact assessment are accepted by IIAM.	- Report on potentiality of crop / livestock production - Report of socio-economic and environmental impact	
Soil improvement technology for Nacala Corridor is developed.	<ul> <li>A soil improvement manual (including fertilization and soil conservation) is accepted by IIAM.</li> </ul>	- Soil improvement manual	
Appropriate cultivation technology	- A cultivation manual (including crops,	- Cultivation manual	

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for Nacala Corridor is developed.	varieties, seed production, microorganism, access to water and		
5. New agricultural technology developed / validated is	cropping system) is accepted by IIAM.  - More than X demonstration units are established.	- Progress Reports of the Project	
implemented in the demonstration units.	- Technology transfer activities (seminars and field days for farmers, training courses for extension workers, etc.) are held over X times.	- Progress Reports of the Project	
	<ul> <li>A decision support model is accepted by IIAM.</li> </ul>	- Decision support model	
	Training for extension workers to use the decision support model is taken place.	- Final Report of the Project	
Activities	Inputs		
1-1. To make installation / equipment			* Trained staff of the
inventory.	Japanese party		research centers
1-2. To repair existent installation /	* Long-term experts		remain working at
equipment.	- Chief Advisor of Japanese Team		the centers.
1-3. To provide new research	- Liaison Officer		
equipment.	* Short-term experts as necessary		
1-4. To construct experimental	* Tropical agricultural technologies devel	oped in Japan	
laboratory in Nampula and Lichinga.	* Vehicles		
1-5. To train research center staff for	* Construction of experimental laboratory		
usage and maintenance of facilities	* Installation irrigation facility in the Rese	arch Centers	
and equipment.	* Provision of equipments		
1-6. To advise IIAM Research	* Cost of seminars / workshops	:	
Centers on management.	* Trainings in Japan		
2-1. To evaluate soil and vegetation.			
2-2. To collect and analyze	Brazilian party		
meteorological data.	* Brazilian research and extension expert		
2-3. To collect and analyze water	* Technical experts for the infrastructures	needed (laboratories, pilot	
resources data.	projects, seed processing unit, etc.)		
2-4. To collect and analyze	* Technical experts for developing a seed	•	
l landscape data.	* Technical experts for livestock production		
2-5. To assess the potentiality of	* Tropical agricultural technologies develor * Provision of materials for management,	· i	
crop / livestock production.  2-6. To develop a land use plan for	assessments	moratoring and evaluation	
agricultural purpose.	* Provision of technical publications and c	ther editions related to	
2-7. To survey socio-economic	tropical agriculture	dilei editions related to	
conditions.	* Provision of laboratory equipments		
3-1. To develop soil improvement	* Provision of Brazilian made machinery for	or small scale farmers	
technology.	seedlings and seeds	or ornar oddio rarrioro,	
3-2. To develop fertilization schemes	* Running expenses related to Brazilian e	xperts	
/ recommendation by crops.	* Trainings of Mozambican personnel in B		
3-3. To develop soil conservation	·		
technology.	Mozambican party		
4-1. To select appropriate crops /	* Assignment of counterpart personnel (II/	AM research centers in	
varieties.	Northeast and Northwest)	ļ	
4-2. To develop appropriate seed	* Provision of office space for experts	Ì	
production systems.	* Provision of demonstration units		[
4-3. To select appropriate	* Additional personnel en IIAM research co	enters	
microorganism for leguminous and	* Running expenses for the Project		İ
other crops.			ļ
4-4. To develop appropriate			
methods to enhance the access to			ĺ
water resources for agriculture			

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purposes. 4-5. To develop appropriate cropping systems.	
5-1. To select pilot farms and to establish demonstration units for	Pre-condition
crop / livestock.	* Farmers nea
5-2. To organize technology transfer	agree on
activities (seminars, field days, etc.)	cooperation.
on the demonstration units for	, , , , , , , , , , , , , , , , , , , ,
farmers.	
5-3. To organize training courses for	
extension workers.	
5-4. To develop a Decision Support	
Model for farmers to select	
appropriate cropping system.	

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### Annex 1 Reference 1: PDM version 2

## Project Design Matrix (PDM) version 2, to be discussed and approved by the 3<sup>rd</sup> JTC meeting on August 16<sup>th</sup> 2012.

**Project Title:** 

Project for Improving Research and Technology Transfer Capacity for

Version: PDM2

Nacala

Corridor Agriculture Development, Mozambique

Date: 2012/08/16

Target Area: Target Group: Nacala Corridor, Northern Area in Mozambique The staff of Northeast and Northwest IIAM Zonal Research Centers and

Farmers from pilot units and its surroundings

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumptions
Overall Goal			
Agriculture production in Nacala Corridor is increased.	<ul> <li>-Annual growth rate of the agricultural sector in Nacala corridor becomes more than the target value of the Mozambican national strategy (PEDSA).</li> </ul>	- Annual Reports of DPA	
Project Purpose			
Appropriate agricultural technology is developed and transferred in Nacala Corridor.	<ul> <li>Appropriate agricultural technologies are validated by IIAM and practiced in more than 10 demonstration units.</li> </ul>	- Final Report of the Project	
Outputs			
Capacity of IIAM research centers in Northeast and Northwest is strengthened.	- Experimental laboratories and research equipment are repaired, constructed and installed at IIAM CZnd (soil and plant analysis laboratory) and IIAM CZno (multi-functional laboratory).  - Record of use and maintenance of research facilities and equipment are kept by IIAM.  - Meetings to evaluate experimental plans and results are taken place annually at IIAM.  - C/Ps' self-evaluation on research and transfer abilities shows advance as compared to baseline survey results.  - A manual of research center management is accepted by IIAM.	- Constructed or repaired laboratories and equipment (and its list) - Progress Reports of the Project - Progress Reports of the Project - Progress Reports of the Project - Manual of research center management	* Equipment conditions of the research centers do not get worse.  * Large-scale weather disaster or abnormal climate does not occur.
Natural resources and socio-economic conditions in Nacala Corridor are evaluated.	- Reports and databases on natural resources evaluation in Nacala corridor (soil, vegetation, land use, meteorology, water resources and landscape) are accepted by IIAM Draft land use plan for agricultural purpose in Nacala corridor is approved by JTC A report on potentiality of crop /	- Reports and databases on natural resources evaluation  - Draft land use plan for agricultural purpose  - Report on potentiality of	

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	livestock production in Nacala Corridor is accepted by IIAM. Reports of socio-economic and environmental impact assessment are accepted by IIAM.	crop / livestock production  - Report of socio-economic and environmental impact	
Soil improvement technology for Nacala Corridor is developed.	A soil improvement manual (including fertilization and soil conservation) is accepted by IIAM.	- Soil improvement manual	
Appropriate cultivation technology for Nacala Corridor is developed.	<ul> <li>A cultivation manual (including crops, varieties, seed production, microorganism, access to water and cropping system) is accepted by IIAM.</li> </ul>	- Cultivation manual	
New agricultural technology developed / validated is	More than 10 demonstration units are established.	- Progress Reports of the Project	
implemented in the demonstration units.	- Technology transfer activities (seminars and field days for farmers, training courses for extension  - Technology transfer activities  - Technology transfer activities  - Technology transfer activities  - Technology transfer activities	- Progress Reports of the Project	
	workers, etc.) are held over 15 times.  - A decision support model is accepted by IIAM.	- Decision support model	
	<ul> <li>Training for extension workers to use the decision support model is taken place.</li> </ul>	- Final Report of the Project	
Activities	Inputs		
1-1. To make installation / equipment inventory. 1-2. To repair existent installation /	Japanese party  * Long-term experts		* Trained staff of the research centers remain working at the centers.
equipment. 1-3. To provide new research equipment. 1-4. To construct experimental	- Chief Advisor of Japanese Team - Liaison Officer  * Short-term experts as necessary  * Tropical agricultural technologies deve	loped in Japan	and definere.
laboratory in Nampula and Lichinga. 1-5. To train research center staff for usage and maintenance of facilities	Vehicles     Construction of experimental laborator     Installation irrigation facility in the Rese	y	
and equipment. 1-6. To advise IIAM Research Centers on management.	* Provision of equipments  * Cost of seminars / workshops  * Trainings in Japan		
<ul><li>2-1. To evaluate soil and vegetation.</li><li>2-2. To collect and analyze</li></ul>	Brazilian party  * Brazilian research and extension exper	rte	
meteorological data.  2-3. To collect and analyze water resources data.	* Technical experts for the infrastructure projects, seed processing unit, etc.)	s needed (laboratories, pilot	
<ul><li>2-4. To collect and analyze landscape data.</li><li>2-5. To assess the potentiality of</li></ul>	* Technical experts for developing a seed production system     * Technical experts for livestock production     * Tropical agricultural technologies developed in Brazil		
crop / livestock production.  2-6. To develop a land use plan for agricultural purpose.	* Provision of materials for management, monitoring and evaluation assessments  * Provision of technical publications and other editions related to		
<ul><li>2-7. To survey socio-economic conditions.</li><li>3-1. To develop soil improvement</li></ul>	tropical agriculture  * Provision of laboratory equipments  * Provision of Brazilian made machinery	for small scale farmers,	
technology.	seedlings and seeds		

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- 3-2. To develop fertilization schemes / recommendation by crops.
- 3-3. To develop soil conservation technology.
- 4-1. To select appropriate crops / varieties.
- 4-2. To develop appropriate seed production systems.
- 4-3. To select appropriate microorganism for leguminous and other crops.
- 4-4. To develop appropriate methods to enhance the access to water resources for agriculture purposes.
- 4-5. To develop appropriate cropping systems.
- 5-1. To select pilot farms and to establish demonstration units for crop / livestock.
- 5-2. To organize technology transfer activities (seminars, field days, etc.) on the demonstration units for farmers.
- 5-3. To organize training courses for extension workers.
- 5-4. To develop a Decision Support Model for farmers to select appropriate cropping system.

- \* Running expenses related to Brazilian experts
- \* Trainings of Mozambican personnel in Brazil

#### Mozambican party

- \* Assignment of counterpart personnel (IIAM research centers in Northeast and Northwest)
- \* Provision of office space for experts
- \* Provision of demonstration units
- \* Additional personnel en IIAM research centers
- \* Running expenses for the Project

#### Pre-conditions

\* Farmers nearby agree on cooperation.

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#### Annex 1 Reference 1: PDM version 3

Project for Improving Research and Technology Transfer Capacity for Nacala Corridor Agriculture Development, Mozambique Nacala Corridor, Northern Area in Mozambique Project Title:

Target Area:

The staff of Northeast and Northwest IIAM Zonal Research Centers and Target Group:

Farmers from pilot units and its surroundings 2011.4 - 2016.4

Duration:

facilities and equipment.

1-6. To advise IIAM Research Centers on management.

Narrative Summary	Objectively Verifiable	e Indicators	Means of Verification	Important Assumptions
Overall Goal Appropriate agricultural technology is adopted in Nacala Corridor.	Appropriate agricultural technologare practiced by more than X target areas.	ogies validated by IIAM XX% of farmers in the	Survey	
Project Purpose Appropriate agricultural technology is developed and transferred in Nacala Corridor.	Appropriate agricultural technolo IIAM and practiced in more than		- Final Report of the Project	Relevant projects in Nacala Corridor are implemented and managed on schedule.
Outputs 1. Capacity of IIAM research centers in Northeast and Northwest is strengthened.	Experimental laboratories and re repaired, constructed and installe and plant analysis laboratory) an (multi-functional laboratory).     Record of use and maintenance and equipment are kept by IIAM.     Meetings to evaluate experiment taken place annually at IIAM.     C/Ps' self-evaluation survey on rabilities shows advance as compresults.     Guidelines of research center maccepted by IIAM.     CPs present on their research we improvement technology and cul more than a total of XXX times in workshops, Annual Meeting on Fand Planning (IAMRAP), Agricult Nacala, symposium between IIAI conference, etc.     Reports and databases on nature.	ed at IIAM CZnd (soil id IIAM CZno of research facilities tal plans and results are esearch and transfer pared to baseline survey anagement are ork regarding soil tivation technology in meetings, seminars, Research Achievements ture Research Meeting M and university,	C/Ps' self-evaluation survey results  - Guidelines of research center	* Equipment conditions of the research centers do not get worse.  * Large-scale weather disaster o abnormal climate does not occur.
2. Natural resources and socio-economic conditions in Nacala Corridor are evaluated.	in Nacala corridor (soil, vegetatic meteorology, water resources an accepted by IIAM.  Draft land use plan for agricultura corridor is approved by JTC.  A report on potentiality of crop / I Nacala Corridor is accepted by II  Reports of socio-economic and e assessment are accepted by IIAI	on, land use, and landscape) are all purpose in Nacala ivestock production in IAM.	resources evaluation  - Draft land use plan for agricultural purpose  - Report on potentiality of crop / livestock production  - Report of socio-economic and environmental impact	
Soil improvement technology for Nacala Corridor is developed.     Appropriate cultivation	A soil improvement manual (inclusion) soil conservation) is accepted by     A cultivation manual (including circles).	rIIAM. rops, varieties, seed	- Soil improvement manual  - Cultivation manual	
technology for Nacala Corridor is developed.  5. New agricultural technology developed / validated is implemented in the demonstration units.	production, microorganism, acce cropping system) is accepted by  More than 10 demonstration unit  Technology transfer activities (se for farmers, training courses for are held over 15 times.  A decision support model is acce  Training for extension workers to support model is taken place.	IIAM. s are established. eminars and field days extension workers, etc.) epted by IIAM.	Progress Reports of the Project     Progress Reports of the Project     Decision support model (first version)     Final Report of the Project	
1-1. To make installation / equipi 1-2. To repair existent installation 1-3. To provide new research eq 1-4. To construct experimental la	ivities ment inventory. n / equipment.	Japanese party * Long-term experts - Chief Advisor of Japan - Liaison Officer * Short-term experts as * Tropical agricultural te		*Trained staff of the research centers remain working at the centers.

\* Vehicles

1-7. To Increase research capacity of CPs and relevant researchers \* Construction of experimental laboratory

Version: PDM3

Date: 2013/10/24

Narrative Summary Objectively Verifiab	le Indicators Means of Verification	Important Assumptions
2-1. To evaluate soil and vegetation.	* Installation irrigation facility in the Research Centers	
2-2. To collect and analyze meteorological data.	* Provision of equipment	
2-3. To collect and analyze water resources data.	* Cost of seminars / workshops	1
2-4. To collect and analyze landscape data.	* Trainings in Japan	
2-5. To assess the potentiality of crop / livestock production.		
2-6. To suggest appropriate land use plan for agricultural purpose.	Brazilian party	
2-7. To survey socio-economic conditions.	* Brazilian research and extension experts	
3-1. To develop soil improvement technology.	* Technical experts for the infrastructures needed (laboratories,	
3-2. To develop fertilization schemes / recommendation by crops.	pilot projects, seed processing unit, etc.)	
3-3. To develop soil conservation technology.	* Technical experts for developing a seed production system	
4-1. To select appropriate crops / varieties.	* Technical experts for livestock production	1
4-2. To develop appropriate seed production systems.	* Tropical agricultural technologies developed in Brazil	
4-3. To select appropriate microorganism for leguminous and other	* Provision of materials for management, monitoring and	
crops.	evaluation assessments	]
4-4. To develop appropriate methods to enhance the access to	* Provision of technical publications and other editions related to	
water resources for agriculture purposes.	tropical agriculture	
4-5. To develop appropriate cropping systems.	* Provision of laboratory equipment	
5-1. To select pilot farms and to establish demonstration units fo crop / livestock.	r * Provision of Brazilian made machinery for small scale farmers, seedlings and seeds	Pre-conditions
5-2. To organize technology transfer activities (seminars, field days	* Running expenses related to Brazilian experts	* Farmers nearby
etc.) on the demonstration units for farmers.	* Trainings of Mozambican personnel in Brazil	agree on
5-3. To support ProSAVANA-PEM to organize training courses for		cooperation.
extension workers.	Mozambican party	Gooperation.
5-4. To develop a Decision Support Model for farmers to select	* Assignment of counterpart personnel (IIAM research centers	
appropriate cropping system.	in Northeast and Northwest)	}
	* Provision of office space for experts	
	* Provision of demonstration units	
	* Additional personnel in IIAM research centers	
	* Running expenses for the Project	ŀ

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## Annex 1 Reference 2: Major changes of PDMs (versions 0 to 4)

Ver. No.		Major Changes				
Ver.0 Ver.1	Version 1 was appr	the same as the PDM of R/D and it was approve roved at 2nd JCC on 26 February 2012. All indi- ering real situations of the Project but figures ( ges of important indicators are listed below.	cators were revised to concrete and appropriat X %, X times, etc.) of some indicators were no			
	Item	lndi Before	cator After			
	Overall Goal	Productivity of technology transferred farms increases X     Total production of technology transferred farms increase X	- Annual growth of agriculture sector in Nacala corridor becomes over X %.			
	Project Purpose	- No. of farmers practicing developed technology increases X     - No. of extension workers transferring developed technology increases X	Appropriate agricultural technologies are validated by IIAM and practiced in more than X demonstration units.			
	Output 1	(Describe concrete facility or equipment here: ex. Soil Analysis Laboratory in Nampula) is renovated.	Experimental laboratories and research equipment are repaired、 constructed and installed at IIAM CZnd (soil and plant analysis laboratory) and IIAM CZno (X).			
	Output 5	No. of participants in seminars of demonstration is X by gender     No. of participants showing interests in technology demonstrated in seminars is X by gender     No. of training courses for extension workers is X by gender     No. of participants in training course for extension is X by gender	More than X demonstration units are established.     Technology transfer activities (seminars and field days for farmers, training courses for extension workers, etc.) are held X times.			
Ver.2	Version 2 was appr Output 5 were defin	oved at 3rd JCC on 16 August 2012. Figures of ed. Function of Lichinga Laboratory was also de	rindicators of Overall Goal, Project Pulpose and fined.			
	Item	Before	After			
	Overall Goal	- Annual growth of agriculture sector in Nacala corridor becomes over X %.	- Annual growth of agriculture sector in Nacala corridor becomes more than the target value of the Mozambican national strategy (PEDSA). (= 7%)			
	Project Purpose	Appropriate agricultural technologies are validated by IIAM and practiced in more than X demonstration units.	Appropriate agricultural technologies are validated by IIAM and practiced in more than 10 demonstration units.			
	Output 1	- Experimental laboratories and research equipment are repaired、 constructed and installed at IIAM CZnd (soil and plant analysis laboratory) and IIAM CZno (X).	- Experimental laboratories and research equipment are repaired、 constructed and installed at IIAM CZnd (soil and plant analysis laboratory) and IIAM CZno (multi-functional laboratory).			
	Output 5	More than X demonstration units are established.     Technology transfer activities (seminars and field days for farmers, training courses for extension workers, etc.) are held X times.	- More than 10 demonstration units are established.     - Technology transfer activities (seminars and field days for farmers, training courses for extension workers, etc.) are held 15 times.			
Ver.3	Version 3 was approved at the meeting for PDM review in the Mid-term Evaluation on 23 October 2013. Some indicators were corrected to more directly linked expressions to outcomes of the Project (Overall Goal, Output 1) and an expression to clearly explain the linkage with PEM was added in one of activities of Output 5.  Indicator					
	Item	Before	cator   After			
	Overall Goal	- Annual growth of agriculture sector in Nacala corridor becomes more than the target value of the Mozambican national strategy (PEDSA).	- Appropriate agricultural technologies validated by IIAM are practiced by more than XX% of farmers in the target areas.			
	Output 1	- A manual of research center management is accepted by IIAM.  None	Guidelines of research center management are accepted by IIAM.     CPs present on their research work regarding soil improvement technology and cultivation technology more than a total of XXX times in meetings, seminars, workshops, Annual Meeting on Research Achievements and Planning (IAMRAP), Agriculture Research Meeting – Nacala,			
	W. W. 1999 11 - 1997 200 1997	ΔΑ	symposium between IIAM and university, conference, etc. livity			
	Output 5	- 5-3 To organize training courses for extension workers.	- 5-3 To support ProSAVANA-PEM to organize training courses for extension workers.			

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Ver. No.	A. 12.145.1	1 32 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Major Changes	
Ver.4	Version 4 was	s approved at 6th	TJTC on 24 August 2015.	
		Item	Before	After
	Project Purpose	Indicator	Appropriate agricultural technologies are validated by IIAM and practiced in more than 10 demonstration units.	Appropriate agricultural technologies are validated by IIAM and transferred to more than 100 extension workers.
	Output 1	Indicator	- Experimental laboratory and research equipment are repaired, constructed and installed at IIAM CZnd (soil and plant analysis laboratory) and IIAM CZno (multi- functional laboratory).	Experimental laboratory and research equipment are repaired, constructed and installed at IIAM CZnd (soil and plant analysis laboratory).     Laboratory construction plan for IIAM CZno is developed.
		Activity	- 1-4. To construct experimental laboratory in Nampula and Lichinga	- 1-4. To construct experimental laboratory in Nampula     - 1-8. To develop laboratory construction plan for IIAM CZno
	Output 2	Indicator	- Draft land use plan for agricultural purpose in Nacala corridor is approved by JTC A report on potentiality of crop / livestock production in Nacala Corridor is accepted by IIAM - Reports of socio-economic and	-Delete (This is because the land use plan of Nacala corridor was changed to the plan of research stations) - Delete - Reports of socio-economic
		Activity	environmental impact assessment are accepted by IIAM.  - 2-5. To assess the potentiality of crop / livestock production	assessment are accepted by IIAM.  - Delete
	Output 4	Activity	- 4-2. To develop appropriate seed production systems.	4-2. To implement training course to develop appropriate seed production systems.
	Output 5		New agricultural technology developed / validated is implemented in the demonstration units.	Technology transfer activities for extension workers are implemented on newly developed/validated agricultural technologies
		Indicator	More than 10 demonstration units are established.	- Delete
		Activity	<ul> <li>- 5-1. To select pilot farms and to establish demonstration units for crop / livestock.</li> <li>- 5-2. To organize technology transfer activities (seminars, field days, etc.) on the demonstration units for farmers.</li> </ul>	- Delete  - 5-1. To organize technology transfer activities (seminars, field days, etc.) for extension workers.
	Input	Brazilian party	Provision of Brazilian made machinery for small scale farmers, seedlings and seeds	- Delete

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Annex 2 Plan of Operation (Output 1)

	Activities as per PDM Ver4	Etpewed results.						
8	Output 1. Capacity of IIAM research centers in Northeast and Northwest is strengthened	Thwest is strangthoned		2011	40 E 2016 NTG	NTGI/IIRGAS EM		T.M.
1-1	To make installation / equipment inventory		38					IIAM
		medical or card, card prepared			Anyoji			Albino Silva
1-2	To repair existent installation / equipment.	Repairs done according to the	Plan		Tobita	PAGE SING	_	Lodovico
	$\neg$	inventory results	Actual		Narumi	I Novelly		
<u>.</u>	To provide new research equipment.	Equipment provided according to	Plan		Tobita	Alex Silva	_	Albino Silva
*			Actual		Narumi	AlexSilva		Albino Silva
<u></u>	-				Naruo			200
	1-4-1. To agree upon function, basic design and cost	Basic design and cost sharing	Plan					
	sharing of new laboratories among 3 parties.	agreed upon by 3 parties	Actual		Anyoji		1111	Constantino Cuambe
	1-4-2. To prepare detailed design and cost estimate.	Detailed design and cost estimate			Nishikawa	ra Aressandro Silva	iro Silva	Carolino Martinho
		prepared			Kondo			
	1-4-3. To select contractor based on approved tender	Tender document approved:	Plan		Shemsu			Constantino Cuambe
	document.	Contractor selected	100		Kawabata	and the second		
	1-4-4. To supervise the construction and hand over the	Soil and plant application of the	Cida		Shemsu			Constantino Cuambe
	completed laboratory.	bonded out	Pian					
1-5	To train research center staff for uses and	riariueu over	Actual		Ishihara			Constantino Cuambe
; 	A commission of the same of the same and maintenance of facilities and equipment.	of facilities and equipment.						
	1-5-1. To train CZnd staff for usage and maintenance of Record of usage and maintenan	tenan	ce Plan		822080000000000000000000000000000000000			
	fixed equipment	of equipment kept	Actual		Namo		1110	Constantino Cuambe
- 9	To advise IIAM Research Centers on management.		in and		Nakamura	a Acessandio Silva	ro Silva	Boina
	1-6-1. To identify weak points of current management	Weak noints identified and	- Folds					
	systems of CZnd and CZno.	described in progress						Constant
	1-6-2. To implement a management training course with Penade bus affaice ::	Donords hypordicass leponts	- 1		\$ E	Cesar Miranda	anda	Constantino Cuambe
	agricultural research institutes of Brazil	reports by participants submitted						Carolino Martinno
	1-6-3 To implement soil disapposis training as		Actual			- Cesar Miranda	anda	Corretantino Cuambe
	Laborar	Reports by participants submitted	Plan					Carolino Martinho
	A F A To Table		Actual		Narumi		,	Constantino Cuambe
	1-0-4. To prepare a guideline of research center	Guidelinel of research center	Plan		1			Carolino Martinho
	management.	management accepted by IIAM	Actual		Kuwahara	•	9	Constantino Cuambe
1-7.	To Increase research capacity of CPs and relevant researchers	thers	The state of		Naruo	Cesal Miranda	anda	Carolino Martinho
	1-7-1. To organize research planning and evaluation	ials and records of months	_ F''					
		shared had believed of meduligs			Kuwahara			
	1-7-2. To conduct has eline sumey and applied solf	silated by all felevant actors	Actual		Tohita	Cesar Miranda	anda	Constantino Cuambe
	evaluation of C/D staffs research consoit.	Advance of C/P staff's research	Plan		Kuwahara			Carolino Martinho
4 8	To develop laboratory construction plan for IIAM CZ	capacity monitored annually	Actual		Tohita	Cesar Miranda	anda	Constantino Cuambe
	OITO MAIL IOI LIBID GODD TO COMPANY							Carolino Martinho
			Plan					
			Actual		T	- Alessandro Silva		Carolino Martinho

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Annex 2 Plan of Operation (for Outputs 2 and 3)

	Activities as per PDM Vend	Expected results		2011	40/83	2002 20015	- July		agnata il siosies	
[ರ]	E I	lacala Corridor are evaluated.						Nrelfilis@ss	Yavasijis -	IAN
2-1	1. To evaluate soil and vegetation.									SEE SEE SEE SEE
	2-1-1. To collect existent soil information and conduct	Soil database and reports	Plan				ByO			
	auditudial survey, sampling and analysis.	elaborated	Actual				Nario		Skorupa	Momade
	conduct additional survey.	vegetation database and reports elaborated	Plan				e co		Skorupa	to he determined
2-2	1 '		Toringi				Wori			no metermined
	2-2-1. To install weather stations at field trial sites,	Weather stations installed and	Plan				Temimoto	oto		
	provide training, and keep observation.	operational					Tobita	2	Skorupa	to be determined
	2-2-2. To collect and analyze existent meteorological	Meteorology database and reports								
		elaborated	Actual					,	Skornpa	to be determined
· 2	<ol> <li>10 collect and analyze water resources data.</li> </ol>	Water resources database and	Plan					,	Skorina	to to doto and of
2-4.	To collect and analyze landscape data.	Landscape database and reports	Plan							nacientalia de co
2.5	To develor a land use alon for exercise the second	elaborated	Actual					,	Skorupa	to be determined
<u>,</u>										
···	z-5-1. To integrate existing land-use plans or zoning	Existing land-use plans or zoning	Plan						Skonina	Badii
	lesuits around the Nacala Corridor	results integrated	Actual				Mori		Coetho	Chichonome
	2-3-2. To develop land-use plans of PAN and EAL	Land-use plans of PAN and EAL	Plan				1			Radu
2,6	To emply energy economic populations	developed	Actual				L Gallin		,	Chichonaire
Ý.	-									200000000000000000000000000000000000000
	2-5-1. To survey basic characteristics of farm	Types of farm households	Plan							Caloura / Amonaia
		classified	Actual				Yamada		Skorupa	Caregua
	ocio-economic conditions of soybean	Factors of soybean introduction	Plan							Cassamo
		and development clarified	Actual				Yamada	<u>a</u>	Skorupa	Salegua / Amancio
	liuate farm economy of cash crop growers'	Cost and profit of cash crops	Plan							cassamo
l	households.	evaluated	Actual				Yamada	a	Skorupa	Salegua / Amancio
<u></u>	ŽΙ.	reloped.	· · · · · · · · · · · · · · · · · · ·							Cassamo
9-1- 1-	•									
	3-1-1. To identify main problems on soil improvement	Plan of activity made based on	Plan							
		identified main problems	Actual				Kobayashi	ashi	Coelho	Baltazar
_	3-1-2. To implement field trial of soil improvement by	Results reported and soil	Plan							
		improvement manual drafted	Actual				Kobayashi	shi	Coelho	Baltazar
	trial of soil improvement by	Results reported and soil	Plan							
c	crop residue application.	improvement manual drafted	Actual				Kobayashi		Coelho	Baltazar
5	to develop fertilization schemes / recommendation by cro	SS.								
		Results reported and soil	Plan				800		Arouio Eilbo	
	elements necessity in different agro-environments.	improvement manual drafted	Actual				Sing N		Adujo riiro Denamim	Momade/Clarinda
	3-2-2. 10 implement experiment on optimal fertilizer dose Results reported and soil	Results reported and soil	Plan				2 2		Cetalulisi	Culcuongue/Seninho
	$\neg$	improvement manual drafted	Actual				E 15/2		Araujo Filho	Momade/Clarinda
eri Cri	-						Naino		Denardim	Chichongue/Seninho
	3-3-1. To indentify main problems on soil conservation.	Plan of activity made based on	Plan							
		identified main problems	Actual				Nano		to be determined	Uatemua/Chichonge/
	ation	Results reported and soil	Plan							Sualei
		improvement manual drafted	Actual				Naruo		to be determined	Uatemua/Chichonge/
	2-2-3. To establish demonstration farm for agroforestry	Demonstration farm for	Plan							Sualei
		agroforestry with Feidherbia	Actual				Naruo		to be determined	lvete/Sualei
`						TOTAL DESCRIPTION OF SECOND		1		

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Annex 2 Plan of Operation (for Output 4)

Curpor at Aprilophiate Cultivation recrition gynor Nacata Coundor is developed.	r is developed.					MELLINGAS ENBRAPA	
To select appropriate crops / varieties.							
4-1-1. To implement multi-location trial of important	Results reported and crop	Plan			Tenimoto	Didonat	-
crops / varieties.	measurement manual drafted	Actual			Tohita	13.000	ر و ه
4-1-2, 10 prepare and revise crop cultivation manuals	Crop cultivation manuals	Plan			200	Densidado	Boina
	elaborated	Actual			Tokita	Denardin/Cesar	Colial
4-1-3. To determine recommendable crops and varieties	Selected crops and varieties	Plan			10013	Mranda	
for Nacala Corndor.	described in cultivation manual	Actual				Denardin/Cesar	
4-1-4. To implement field trial to evaluate adaptability of	Results reported and fed back into	Plan				Mranda	
edible soybean cultivars.	decision-support model	Actual			Naruo	1	Colial
To implement training course to develop appropriate	Training course to develop	Plan					
seed production systems.	appropriate Seed production	Actual					
	systems implemented					Cesal Ivilanda	
To select appropriate microorganism for leguminous and other crops.	d other crops.						
4-3-1. To collect soybean nodules in fields and analyze	Results reported and nodule	Dlan	2000	200000000000000000000000000000000000000			
molecular biological diversity.	observation manual drafted	Action			Tobita	Denardim	Colial
4-3-2. To analyze the effect of intercropping on nodulation   Results reported and nodula	Bosedte reported and andula	Dies				Didonet	Boina
in sovbean plants	along the particle and thought	1.31		***	Tobita	Denardim	Coliat
4-3-3 To apairon the presence and inferdion of	ouseivation manual draned	Actual			22	Didonet	Boin
find in field cross	results reported and research	Flan	,		Tobita	Denardim	- File
In their crops	plan / protocols prepared	Actual					200
4-3-4. To implement held trials of introduction and	Results reported and fed back into	Plan				Janopio	Doina
inoculation of useful microorganisms.	cultivation manual	Actual			Tobita	Cesar Miranda	Colla
lo develop appropriate methods to enhance the access to water resources for agniculture		purposes.					Вона
4-4-1. To investigate available water potential for		Plan					
agricultural activity in the project area.		Actual			Shemsu	to be determined	Ragin
4-4-2. To make planning and design of model irrigation	Model impation system planned	Plan					ĥ
system in CZnd	and designed	Actual		-	Shemsu	to be determined	Radu
4-4-3. To implement model irrigation system in C2nd.	Model irrigation system	Plan			Shemsu		5
To develop appropriate cropping systems.	namaman min	Actual			Kobayashi	to se determined	Kagu
4-5-1. To implement 1st multi-location trial.	Results reported and coop	Dian	80000				
	measurement manual drafted	Achiai			Sujimoto	Didonet	Colial
4-5-2. To implement 2nd multi-location trial.	Results reported and "estimation of N use /	Plan			Tomas	Machado	
	Exation manual drafted	Actual			3 201111010	Didonet	Colia
4-5-3. To implement 3rd multi-location trial,	Results reported and "soil resolitation and	Dian		*	- 0043	Machado	Boina
	Octanic matter mess remed mensal dested	Actival			Tsujimoto	Didonet	Colial
4-5-4. To implement 4th multi-location trial	Reculte reported				Tobita	Machado	Boina
		Action			Tsujimoto	Didonet	Colial
4-5-5 To summarize the multi-location trials along years	Doculto sanosto de anal deservice	Acting:			Tobita	Machado	Boina
שנים שנים שנים שנים שנים שנים שנים שנים		- E					
					 Tsujimoto	Didonet	Colial

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Annex 2 Plan of Operation (for Output 5)

10 organize teciliology transfer activities (seminars, fie	5-1 To organiza dobracio de la constanta de la	curvalinated agricultural technologies	chnologies		The state of the s	
5-2-1. Seminars to explain crop/soil technologies	5-2-1. Seminars to explain crop/soil technologies.					
developed and validated by Pi will be held in pilot sites of	wore man 5 seminars held	Plan			Kobayashi	Medor
5-2-2 The technologies will be explained in fold 4-	5	Actual			O LEN	NCIO!
C. 2. 1115 technologies with be explained in field day of	·	Plan			Vohorani	lvete
ICAN.		Actual			Nobayastii	Victor
5-2-3. In Invite extension workers to IAMRAP and field	More than 50 extension workers	Plan			Naruo	ivete
days to share technologies developed by ProSAVANA-Pi	•	Actual			Naruo	Victor
To support ProSAVANA-PEM to organize training courses for extension workers	s for extension workers				Kobayashi	vete
5-2-1. To hold training course on crop cuttivation						
technologies in Nampula, Mutuali and Lichinga.		71911			Oya	Victor
5-2-2. To hold training course on soil improvement		Actual			Kobavashi	9
technologies in Namorila Mutuati and Lichings		Plan			Namo	alani.
2.2. To hold to the		Actual			1400000	Victor
organism defining course on utilization of decision		Plan			(Nobalyasill	lvete
support model in Nampula, Mutuali and Lichinga.		Actual			Nakamura / Koide	Victor
To develop a Decision Support Model for farmers to select appropriate cropping system.	ect appropriate cropping system.				/ Tsujimoto	lvete
5-4-1. To summarize agricultural environments (soil,	Agricultural environments around	Plan	000000000000000000000000000000000000000	8000		
weather, socio-economics, etc.) around Nacala Corridor   Nacala Corridor summarized		Δσ41131			Tsujimoto	Colial/Boina/Salenia
5-4-2. To run sub-models on crop growth/yield and light		Dian			Yamada	// Amancio/Cassamo
resources with data collected from multi-location trial		lail of			Nakamura	Colial
5-4-3. To try run-models on crop growth/yield and water		Dian			Tsujimoto	Boina
and nutrients with data collected from multi-location trial		ייים			Nakamura	Colin
5-4-4. To try run-models on linear programming with data	g	Actual			Tsulimoto	Boing
collected from multi-location trial		Flan			Yamada	Cilco
4-5 To detail on a decision actual at 1-1-		Actual			Kojde	COSIG
o + o. To develop a decision-support model ver.0	Decision-support model ver.0	Plan			epiou.	Boina
-	developed	Actual			Nakamura / Kolde	Colial/Boina/Salegua
5-4-5. 10 develop a decision-support model ver.1	Decision-support model ver.1	Plan			Yamada / Tsujimoto	/ Amancio/Cassamo
	developed	Actual			Makamura / Koide	Colial/Boina/Salegua

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## Annex 3 Schedule of Terminal Evaluation in Mozamique

	Date		JICA Officials (Mr Tojo, Ms Motomura)	Evaluation Consultant (Ms. Kawahara)	Mozambique Member	Brazil Member
15-Nov	Sui	ו		18:30 Depart Tokyo/Narita (SA7139) 22:40 Arrive Hong Kong 23:50 Depart Hong Kong (SA287)		
16-Nov	Moi	AM PM		7:05 Arrive Johannesburg 9:40 Depart Johannesburg (SA142) 10:40 Arrive Maputo 13:00 Meeting with IIAM HQ 15:00 Meeting with ProSAVANA HQ 17:00 Discussion with JICA MZ office	aputo	
17-Nov	T	AM		07:00 Depart Maputo (TM190) 09:05 Arrive Nampula		
17-1100	Tue	РМ		10:00 Meeting with PI Japanes Experts (JE) 11:00- Interview from PI JE (Kuwahara, Oya, Narumi, Kobayashi, Eqami, Nasukawa)		
18-Nov	Wed	AM PM		8:30- Interview from C/Ps (Constantino Cuambe, Venâncio Salégua, Ida Rina, João Pedro, Maria Clarinda, Uatemua Cássimo, Jaime Baltazar)	<del>ipula</del>	
		AM	LEZ-40 Parite Fielig Rollg	9:45 Depart Nampula (TM190) 10:40 Arrive Lichinga		
19-Nov	Thu	РМ	23:50 Depart Hong Kong (SA287)	12:00 IIAM Lichinga, Facility introduction 13:00- Interview from Brazilian side & C/Ps (Celso Mutandiua, Carolino Martinho, Alberto Naconha, Fernando Sualei, Oscar Chichongue, Cassamo Sumila)	inga	
20-Nov	Fri	AM PM	7:05 Arrive Johannesburg 9:40 Depart Johannesburg (SA142) 10:40 Arrive Maputo 13:00 Meeting with IIAM HQ 15:00 Meeting with ProSAVANA HQ 17:00 Discussion with JICA MZ office	9:00 Lumbi village, interview from trial farmers 10:30 Interview from C/Ps (continue from 19-Nov)		Dr. César Miranda
21-Nov	Sat	АМ	7:00 Depart Maputo (TM190) 9:05 Arrive Nampula	11:20 Depart Lichinga (TM191) 12:15 Arrive Nampula	Dr. Américo Uaciquete	Dr. César Miranda
		РМ	13:00 Internal Discussion 14:00 Meeting with evaluation members and PI JE?		14:00 Sa	ame as left
22-Nov	Sun		Internal Discussion 9:00 Field and facility visit	Nampula	20 20 20 E. A. C	
23-Nov	Mon		10:00 Presentation from IIAM 11:00 Discussion 9:45 Depart Nampula (TM190)			as left
24-Nov	Tue	AM	10:40 Arrive Lichinga 13:00 Field and facility visit at IIAM Lichinga		9:45 from Nampula 10:40 to Lichinga	Mr. Celso Mutadiua
		PM	14:00 Discussion 7:00 Leave from Lichinga	Lichinga	Same	as left
25-Nov	Wed	РМ	7:30 Meet at IIAM Gurue 8:30-9:30 Interview from trial farmers and IIAM Gurue st 9:30-11:30 Move from Gurue to Mutuali 11:30-12:00 Field and facility visit at IIAM Mutuali	aff 🗸	Same as left	
26-Nov	Thu	АМ	7:30 Meet at IIAM Gurue 8:30-9:30 Interview from trial farmers and IIAM Gurue st 9:30-11:30 Move from Gurue to Mutuali 11:30-12:00 Field and facility visit at IIAM Mutuali 12:00 I 12:00 Leave from Mutuali 18:00 Arrive at Nampula	A1	Same as left	
27-Nov	Fri	AIV1	9:00 Field visit and interview at Muriaze (Mirutho village, 12:00 Back to Nampula Internal meeting, Documentation	trial farmers)	Same as left	
28-Nov	Sat		Internal meeting, Documentation			
29-Nov	Sun		12:55 Depart Nampula (TM191), 15:00 Arrive Maputo Documentation			
30-Nov	Mon	1	3:00 JICA Mozambique, 15:00 Discussions with IIAM HQ			
1-Dec	Tue	7	10:00 ProSAVANA HQ, Documentation			
2-Dec	Wed	1	10:00AM Discussiosns with CZnd and Czno Directors, 13 Discussions, Documentation	3:00 TV meeting with ABC, 14:30 MAPUTO	From Nampula to Maputo	Mr. João Carlos Soub
3-Dec	Thu	Į.	8:00 @ IIAM HQ, Presentation, Discussions and Signing Reporting 13:30 JICA Mozambique, 15:00 EoJ	of MM	Same a	
4-Dec	Fri	1	1:25 Depart Maputo (SA143) 2:30 Arrive Johannesburg 7:40 Depart Johannesburg (SA286)		Fly from Maputo to Nampula	
5-Dec	Sat	1	2:35 Arrive Hong Kong 4:25 Depart Hong Kong (SA7134) 9:15 Arrive Tokyo/Haneda		,	

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Annex 4 Assignment of the Japanese Side Experts (by the End of the Project: May 2015)

Name		Assig	nement	V CC:1: -1:
Name	Field	FY	I MM	- Affiliation
		2011	5.63	
Hisao Anyoji	Chief Adviser	2012	7.03	NTCI
	Cinci / (avisei	2013	4.90	┥ '`'♡'
				<del></del>
Tsuneo Kuwahara	Chief Adviser	2014	4.60	- NTCI
		2015	3.67	
		2011	3.53	
Satoshi Tobita	Sub-Adviser/ Crop Cultivation 1	2012	4.37	IIDC A
Salosiii Tobila	Joub-Adviser/ Crop Cultivation 1	2013	1.80	JIRCA
		2014	2.97	7
Kiyoko Hitsuda	Crop Cultivation 2	2011	7.00	JIRCA
N.YOKO TIMOGGG	OTOP CURIVATION 2	2012	4.00	1 SIINOA
	Cran Cultivation 2	2013		-
Tetsuji Oya	Crop Cultivation 2		5.94	- JIRCA
		2014	5.13	_
	Sub-Adviser/ Crop Cultivation 1	2015	3.50	
Satoshi Nakamura	Cron Cultivation 4	2014	1.63	IID CA
Salosiii Nakamura	Crop Cultivation 4	2015	2.10	JIRCA
		2011	1.40	
Taku Mori	Land Use Planning	2012	1.00	NTCI
Taku WOT	Land Ose Flaming			1 14101
	ļ	2013	0.50	<del> </del>
Tomohito Egami	Land Use Planning	2015	3.80	NTCI
		2011	1.00	j
Osamu Ito	Soil Microorganism	2012	0.60	JIRCA
		2013	0.77	1
01 14		2011	0.50	<del> </del>
Shemsu Kemal	Motor Descurse Litilization		0.50	1 1,170,
Andeta	Water Resource Utilization	2012	3.80	NTCI
		2013	3.50	<u> </u>
		2011	1,20	i
		2012	1.80	]
Keiichiro Kobayashi	Soil Improvement	2013	4.00	NTC
	o an improvement	2014	3.50	1 ''''
		2015	2.50	1
Todooki Nijebikawa	TA malata at			NITOL
Tadaaki Nishikawa	Archtect	2011	0.53	NTCI
Kozo Kondo	Archtect	2012	1.80	NTCI
Yutaka Kawabata	Bidding support	2013	2.70	NTCI
Hiroei Ishihara	Laboratory construction	2013	2.77	NTCI
ili del Istilitara	Laboratory construction	2014	3.22	NTCI
		2012	4.00	
Ryuichi Yamada	Socioeconomy 1	2013	3.67	JIRCAS
Cydioni Tamada	Toocioeconomy 1			JINOA
		2014	1.00	<u> </u>
Junji Koide	Socioeconomy 2	2014	0.83	JIRCAS
	233.33331.0111, E	2015	2.50	01110710
		2011	1.00	
	İ	2012	3.23	
/asuhiro Tsujimoto	Fertilization	2013	2.42	JIRCAS
acarmo reajmiteto	- Ortinzation	2014	1.93	Unitoria
		2014		
		2015	1.00	
	Soil Conservation / Crop	2011	2.30	
	Cultivation 3/ Research	2012	7.00	
Comulairo Norre		2013	6.24	NTO
(azuhiro Naruo	Coordination	2014	4.87	NTCI
	Soil Conservation / Crop			
	•	2015	5.00	
	Cultivation 3			
lisashi Nasukawa	Extension Support/ Research	2015	2.30	NTCI
nsasin Nasukawa	Coordination	2015	۷.٥٠	NICI
/-:		0044	4.00	NITO:
(eita Hasebe	Interpreter	2011	1.00	NTCI
		Total MM	158.98	

Note: In addition to the above experts, Yukino Narumi, a resident coordinator employed by JICA, has been assigned for five (5) years from 2011 to 2015.

Annex 5 Training in Japan (Organized by JICA)

	Duration	Field/Name of the Course	Content	Position
<u>~</u>	Jatemua Anly Cassimo 6 May-27 July, 2013	Soil diagnosis technology for sustainable agricultural production and environmental conservation	<ul> <li>Soil diagnosis technology Soil and Technician water analysis</li> <li>Compost production and utilization</li> <li>Presentation of Activity Plan</li> </ul>	Technician (CZnd)
14	4 May-25 July, 2014	Soil diagnosis technology for sustainable agricultural production and environmental conservation	<ul> <li>Soil diagnosis technology Soil and water analysis</li> <li>Compost production and utilization</li> <li>Presentation of Activity Plan</li> </ul>	Technician (CZnd)

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Annex 6 Seminar and Training Conducted in Mozambique

Vear	Name of the County	<b>D</b>	Date	No. of	Target	
	Transcol me Contrac	From	To	Particinants	Particinants	Remarks
2011	Workshop on the 2011 results and 2012 plans (1st IAMRAP)	1 Dec.	1 Dec.	32	27	8 presentations
2012	Evaluation of agricultural environments in Nacala Corridor area.	The state of the s				
		1.5	¥.	,		4 presentations by
		unc cr	unf cI	34	30	Brazilian Team on the
	We-1-1					Output 2
	Workshop on the 2012 results and 2013 plans (2nd IAMRAP)	17 Aug	17 Aug	38	33	8 presentations
	workshop on the Production of the Crop Manuals	3 Sep	7 Sep	8	7	Production of 1st draft
2013	I lea of Spacificanistan Elamo and the state of the state					of the Crop Manual
2102	ose of specification atomic spectrophotometer, Absorption atomic spectrophotometer	14 May	16 May	7	4	Soil analysis training
	Workshop on the 2013 results and 2014 plans (3rd IAMRAP)	29 Aug	30 Aug	50	40	10 presentations
2014	Agricultural Research Meeting on Nacala Corridor	22 Apr	23 Apr	190	184	13 presentations and
	Soil improvement technology seminar for extension workers	4 D.	4	1		rield day
	Workshow on the 2014	4 DCC	4 Dec	5/	29	4 presentations
	workshop on the 2014 results and 2015 plans of soil related trials (4th IAMRAP) in Nampula	11 Dec	11 Dec	10	7	4 presentations
2015	Soil physical property analysis training	30 Mar	14 Mav	6	7	Coil anolysis to:
	Workshop on the 2014 results and 2015 plans (5th IAMRAP) in Lichinga	22 Apr	22 Anr	32	20	Our analysis training
	results and 2015 plans of crop related		101177	70	30	9 presentations
	IAMRAP) in Nampula	5 May	5 May	40	35	9 presentations
	Soil chemical property analysis training	10 Aug	To be continued	0	7	Coil one train the
2015	2nd Agricultural Research Meeting on Nacala Corridor	25 Aug	26 Aug	80	63	10 magantat
	Workshop on the 2015 results and 2016 plans of crop and soil related trials (7th IAMRAP) in Lichinga	1 Oct	1 Oct	21	18	to presentations 6 presentations
	Workshop on the 2015 results and 2016 plans of crop and soil related trials (8th IAMRAP) in Nampula	13 Oct	13 Oct	17	10	6 presentations
	Seminar to Extension Workers on Soil Improvement and Cropping manuals					Y 11 . C
		Nov 24, 27	Nov 24, 27	ı		Held at Czcd and
						each

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#### Local Operational Costs Covered by Japan Annex 7

## 1) Bearing Costs from JICA Mozambique Office (Note: Costs borne and managed by JICA directly)

Item	Amount (US\$)
1st Year (FY2011/2012)	213,540
Air Ticket	33,680
Travel cost (except Air ticket)	14,860
Local consultant	0
Local contract	7,552
Personnel	3,778
Meeting	760
Local Activities Cost	152,910
2nd Year (FY2012/2013)	333,116
Air Ticket	37,345
Travel cost (except Air ticket)	50,346
Local consultant	0
Local contract	26,048
Personnel	20,861
Meeting	4,739
Local Activities Cost	193,777
3rd Year (FY2013/2014)	313,794
Air Ticket	47,543
Travel cost (except Air ticket)	20,629
Local consultant	0
Local contract	0
Personnel	23,769
Meeting	0
Local Activities Cost	221,853
4th Year (FY2014/2015)	124,190
Air Ticket	12,552
Travel cost (except Air ticket)	2,599
Local consultant	0
Local contract	0
Personnel	19,226
Meeting	0
Local Activities Cost	89,813
5th Year (FY2015/2016, until Sep. 2015)	110,212
Air Ticket	7,768
Travel cost (except Air ticket)	4,863
Local consultant	0
Local contract	0
Personnel	0
Meeting	726
Local Activities Cost	96,856
TOTAL	1,094,852

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## 2) Bearing Costs from Consultant Team (up to the end of June 2015)

(Note: Costs included in the contract, and entrusted to manage by the consultant team)

Item	Amount (US\$)
1st Year (FY2011/2012)	4,713
Documentation	1,015
Public relations	569
Transportation of equipments from Japan	3,129
2nd Year (FY2011/2012)	61,077
Interpreter	6,684
Consumable goods for soil and plant	15,341
Documentation	138
Local consultant fee	37,444
Transportation of equipments from Japan	1,470
3rd Year (FY2013/2015)	126,811
Personnel	4,381
Consumable	27,582
Travel cost	10
Local consultant fee	93,641
Communication and transportation	441
Documentation	50
Others	706
TOTAL	192 601

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Annex 8 Provided Equipment and Tools (by the Japanese Side)

C/J: C: Procured by Consultant, J: Procured by JICA, Current Condition; A: Good, B: Necessary to repair, C: Impossible to repair

	Purpose of Use	Arriva I Date	Name of Machinery	Maker	Unit Price (US\$)	Q'ty	Amount (US\$)	Installation Place	Procurement	Current
		May	핑	HORIBA	254	5	1.270	1 270 SPAN	PAN המכת	Cornantion
		May	-	HORIBA	235	5	1,175	1.175 5PAN	PAN	0 <
_		May	러	GARMIN	476	3	1,428	1.428 3PAN	PAN	( <
C Observation of meteological data	rr	July	Weather station	Davis	1,879	5	9,395	9,395 1PAN, 1EAL,	PAN, EAL,	VA
C Observation of		July	PC link set	Davis	591	14.	2 955	2 955 1 PAN 1 FAI	Mutuali, Gurue.	
$\neg$	ē				)	)	2,20	1 Alvitrali 1 Gurus	Mittigli Circia	∢
C Observation of	3	July	Solar radiation	Davis	591	2	2,955	2,955 1PAN, 1EAL,	PAN, EAL,	A
Observation of	g	-	sensor			1		1Mutuali. 1Gurue.	Mutuali Gurue	
Deservation of meteological data	t c	أ ا	Extension cable for sensors	Davis	116	ည	280		PAN, EAL,	A
C Observation of		膏	Solar panel	Davis	855	12	4 275	1Mutuali, 1Gurue.	Mutuali Gurue.	
	ata				)	)	)  -  -	1Mutuali 1Guruo	Mutuoli Cimii	₹
C Observation of	_	July	Long-type		4,382	7	8.764	8.764 1PAN 1FAI	DAN EAL	<
$\overline{}$	lata		Iphoton sensor				 )		ייי, באר	τ_
	of data	July	Data logger		4,921	2	9,842	9,842 1PAN, 1EAL	PAN, EAL	₹
C Soil sampling		July	Soil color chart	Daiki	222	4	888	888 4PAN	PAN	A
C Soil sampling		July	Soil sample	Daiki	178	8	17,800	17,800 90PAN, 10EAL	PAN, EAL	A
C Soil sampling		July	Soil sampling aid Daiki	Daiki	109	10	218	218 1DAN 1EAL	יארן דאים	
C Soil sampling		July	Soil test stick	Daiki	707	2	1,414	1,414 1PAN, 1EAL	PAN, EAL	<b>4 4</b>
C Soil analysis		July		Daiki	2,708	7	5,416	5,416 1PAN, 1EAL	PAN, EAL	A
			with built-in GPS							
C Preparation of land use plan	land	July	GIS software	Daiki	970	2	1,940	1,940 1PAN, 1EAL	PAN, EAL	A
C Soil analysis		July	Π	Daiki	8,706	2	17,412 2PAN	2PAN	PAN	4
Kowhow		- 1	nometer							•
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rpose of Use	ringer	External HD 1TB	Laptop	ArcGIS Software ver10	ArcGIS Spatial Analyst Software	Digital Camera	Air conditioner	Meeting desk	Safe box	Shelf	Photocopy machine	Digital Camera	Lanton	Laptop	Scale		Desk	Laminator	Laser Printer	Laser Printer tonor kit	Winch	Winch plate	Tyre cover	Winch	Winch plate	Tyre cover	Tyre	316	Sheif	Signboard
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Name of Machinery	Ori	Panasonic	I-phone 4GS	I asaiatM1010nfM HD	FP	Computer	Paper Shredder	3538	Water	Pavilion q4	Cybershot DSC- W610	2000	LasejetM1212nfM HP	Willey-type mill		Water	Dry shelf	Willey-type mill	Soil infiltration	meter	Magazia atilog	Magnetic stiller	Mullie Turnace	Urip irrigation kit	Ury sneir	water Princation s	Ultrasonic bath cle Grant	Decicator cabinet	Ultrasonic bath cle Grant	Spectrototometer PG	MP-AES		200201	124	C0101P
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Purpose of Use	Fridge	Fridge	Mobile phone for PC	Scanner Printer		Desktop	Shredder	Coil oroginal	Soil erosion control	Laptop	Digital Camera	Laptop	Printer	Pre treatment of plant	sample	Soil erosion control	Soll and plant analysis	Plant analysis	Soil analysis	Drin irrigation trial	Soil and plant analysis	Soil and plant anglesis	Orin irrigation trial	Soil and plant anolinia	Soil and plant analysis	Soil and plant analysis	Soil and plant anglisis	Soil and plant analysis	Soil and plant analysis	Soli and plant analysis	Soil and plant analysis	Highland Portable	Precision	Analytical balance	PH Meter Kit
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## 2) List of Equipment Currently Out of Service

Name of Machinery	Starting Date of Operation	Lifetime	Current Condition*	Reason/Period of Non-Operation
pH meter	May 2011	2 years	Not in use	The life fime was exnired
Printer (HP470)	2011	2years	t Repairable	Consumable
Tyre (F265/75R16-6TD694) 2011	2011	1year		Commence
()			500	Collodinable
Stilledder (Paper Shredder 3538)	2012	1year	Broken, Not Repairable	Consumable
1.4/-1-				
water purification system	May 2014	1 years	Broken but Renairable	Filter Was damaged by mindely
			ממושמין המיום	I life! was dallayed by III000V water

<sup>\* &</sup>quot;Not broken but not in use," "Broken but Repairable," "Not Repairable," etc.

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## **Documents for the Final Evaluation**

## 1. Records of Inputs

### Dispatch of Brazilian Experts

			1	
				Duration of
				dispatch
Name of the expert	Profession	Institution	FY	(days)
			2011	84
José Luiz Bellini Leite	General-Coordinator	Embrapa	2012	201
Jose Luiz Delli III Leite	(Ph.D)	Епріара	2013	211,8
			2014	60
Sub total				556,8
Hansaus Dibaire de Cilve	Technical-Coodinator	Embrana	2012	321
Henoque Ribeiro da Silva	(Ph.D)	Embrapa	2013	201
Sub total				522
César Heráclides Behling	Technical-Coordinator/		2013	66
Miranda	General-Coordinator		2014	330
	pro tempore (PhD)	Embrapa		***************************************
			2015	300
Sub total		· · · · · · · · · · · · · · · · · · ·		696
Adão Neves	Agronomist (Ph.D)	Embrapa	2013	22,1
Adão da Silva	Agronomist (PhD)	Embrapa	2014	12
Alberto Santana	Economist (PhD)	Embrapa	2015	15
Álvaro Resende	Agronomist (PhD)	Embrapa	2014	12
Aroni Barboza	Technical Agronomist	Embrapa	2012	28,8
			2013	12
Beatriz Lorentz	Architect	Embrapa	2012	22,5
Bruno Walter	Forest engineer and			
	agronomist (Ph.D)	Embrapa	2012	15,6
Danielle Torres	Socioeconomy (Ph.D)	Embrapa	2013	15,6
Evandro Lampert	Technical Agronomist	Embrapa	2012	28,8
		•	2013	32,4
Elizabeth Sabato	Agronomist (Ph.D)	Embrapa	2014	11
Flávio Lima	Biologist (Ph.D)	Unicamp	2012	14,3
Francisco José Farias	Agronomist (Ph.D)	Embrapa	2014	8
Geraldo Lonien	Technical Agronomist	Embrapa	2013	20,4
Gilvan Ferreira	Agronomist (Ph.D)	Embrapa	2012	31,2
	•			

			2013	12
			2015	9
Jaison Oliveira	Agronomist (Ph.D)	Embrapa	2012	13,5
João Batista	Agronomist (Ph.D)	UFG	2012	13,5
João Sobrinho	Technical Agronomist	Embrapa	2013	12
João Luis	Agronomist (Ph.D)	Embrapa	2013	13
João Ricardo	Socioeconomy (Ph.D)	Embrapa	2013	15,6
Joel Queiroga	Agronomist (Ph.D)	Embrapa	2012	27,3
			2013	7,8
José Coelho	Agronomist (Ph.D)	Embrapa	2013	7,8
José Cruz	Agronomist (Ph.D)	Embrapa	2013	13
José Denardin	Agronomist (Ph.D)	Embrapa	2012	15,6
José Morais	Technical Agronomist	Embrapa	2013	12
Kathia Sonoda	Biologist (Ph.D)	Embrapa	2012	14,3
Laércio Fadelli	Technical Agronomist	Embrapa	2013	12
Ladislau Skorupa	Forest engineer and			
	agronomist (Ph.D)	Embrapa	2012	15,6
			2013	7,8
Marco Gomes	Agronomist (Ph.D)	Embrapa	2012	27,3
Marcos Antônio Oliveira	Analyst	Embrapa	2013	12
Maria da Conceição	Agronomist (Ph.D)	Embrapa	2013	13
Marta Assis	Biologist (Ph.D)	Embrapa	2012	15,6
Maurisrael Rocha	Agronomist (Ph.D)	Embrapa	2013	13
Norman Neumaier	Agronomist (Ph.D)	Embrapa	2013	13
Norton Benito	Agronomist (Ph.D)	Embrapa	2012	15,6
Osmar Conte	Agronomist (Ph.D)	Embrapa	2014	12
Paulo Melo	Agronomist (Ph.D)	Embrapa	2012	10,4
Pedro Gerhard	Biologist (Ph.D)	Embrapa	2012	32,5
Pedro Moreira	Agronomist (Ph.D)	Embrapa	2012	31,2
			2013	25
Raquel Neves	Agronomist (Ph.D)	Embrapa	2014	11
Raul Porfírio	Agronomist (Ph.D)	Embrapa	2013	13
			2014	12
Ricardo Figueiredo	Agronomist (Ph.D)	Embrapa	2012	27,3
			2013	7,8
Rodolfo Oliveira	Agronomist (M.S)	Embrapa	2012	11,7
		Embrapa	2012	12
Samuel Roggia	Agronomist (Ph.D)	Embrapa	2014	11

NO

	Total Period of Dispat	tch (days) of 4	6 experts	2688
			2013	13
Tarcísio Cobucci	Agronomist (Ph.D)	Embrapa	2013	14,3
Sérgio Tosto	Socioeconomy (Ph.D)	Embrapa	2013	15,6
Sebastião Pereira	Technical Agronomist	Embrapa	2013	20,4

(2) Provision of Equipment

List of Equipment Provided

Purpose	Facilitate activities of technical	cooperation Facilitate activities of technical			
Place	Maputo	Maputo	Maputo	Nampula	Lichinga
Price	1.794,44	59,49	548,84	49.668,22	
Maker	Intel Core	Siemens	<u>#</u>	Toyota	Toyota
Model	HP ProBook 4530s XU018UT Intel Core Intel Core	Telephone Siemens euroset 5005	HP Laserjet Pro 100 CLR M175NW MFP	RHD Hilux Double Cab 6 Seater Turbo Diesel (a/c)	RHD Hilux Double Cab 6
Name of equipment	Notebook PC	Telephone	Printer	Pickup Truck	Pickup Truck
Arrival	September 2012	September 2012	December 2012	August 2013	August 2013
No.	~	2	ო	4	r.

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	Nampula
	Donated by Nampula the company
Seater Turbo Diesel (a/c)	Planter 3 Rows Fitarelli Hydraulic and Tractor Powered
	Planter
	November 2013
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(3) Implementation of Seminars and Training 1) Embrapa´sTraining

Category	Title	Purpose	Number of	Date	Venue
			participants		
Training course	Management and conservation	Collection,		7 - 18 may	18 may Embrapa
	of plant genetic resources	characterization,		2012	Estudos e
		management,			Capacitação.
		conservation and			Brasília/Brasil
***********		regulation of access to			
		plant genetic resources.			
Training course	Conservation Agriculture	Capacity building on	2	18 - 29 jun. Embrapa	Embrapa
		agricultural potential of		2012	Estudos e
		the land and the land			Capacitação.
		nse.			Brasília/Brasil
Training course	Agricultural Experimentation	Data analysis and	21	24-11	IIAM -
		interpretation of		02-12 2012 Nampula	Nampula
		experimental results.			
Training course	Sample Collection and	Capacity building on	3	4 – 19 may	Embrapa
	Preservation of Insects	collecting samples of		2013	Recursos
		insects and mites.			Genéticos
					Brasília/Brasil
Seminar	Evaluation of agricultural	Presentations by	30	15 Jun.	Jun. IIAM
	environments in Nacala Corridor Brazilian Team members	Brazilian Team members		2012	Nampula
	area.	on the implication of			

<b>.</b>			Output 2			
	Seminar	Quality of water and Integrated	Presentations of work	15	20 set. 2012 DPA	DPA -
		Impact Assessment in	plan about activities			Nampula
		ProSavana-PI.	related with quality of			
			water and Integrated			
			Impact Assessment.			n
	Seminar	Production systems for	Presentations on	15	15 oct.	IIAM -
		exportable: focus on	principles, fundaments		2012	Maputo
		conservation agriculture	and concepts of			
Min Pool Town			conservation agriculture			
			on which were built the			
			ProSavana-PI.			
	Seminar	The soybean agribusiness.	To show the main	13	22 jan 2013 IIAM -	IIAM -
			characteristics of			Nampula
. 1			soybean agribusiness.			
- view-	Seminar	System of corn production in	Introduce the Brazilian	13	22 jan. 2013 IIAM -	IIAM -
		Brazil.	system of corn			Nampula
			production to IIAM team			
	Seminar	Management of bean plants to	To present the concepts	•	22 feb. 2013 IIAM -	IIAM -
		high productivity.	and methods of high			Lichinga
			productivity on farming			
L.			bean.			
	Seminar	Management of upland rice.	To present the concepts	1	22. feb.	IIAM -
			and guidelines about		2013	Lichinga
			upland rice.			)
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## Trainings in 2014. 7

universities were trained within the experimental work carried in the field, resulting in final dissertations for conclusion of graduation courses, There were no formal training courses offered by ABC/EMBRAPA during 2014. However, several university students from local

- Aderito da Felicidade Lopes Ernesto. Efeito de aplicação de níveis de adubação fosfatada e potássica no rendimento da cultura do milho cultivar BRS2022 em Muriasse, Província de Nampula. 2014. Final Dissertation for graduation in Agricultural Sciences. Catholic University at a)
- Ivotina da Felicidade Lopes Ernesto. Avaliação da adaptabilidade de cinco cultivares de feijão nhemba em três datas de sementeira nas condições agroecológicas de Muriasse, distrito de Nampula. Final Dissertation for graduation in Agricultural Sciences. Catholic University at â
- Lázaro Suede. Avaliação da resposta da cultura de milho (Zea mays) a diferentes níveis de adubação de cobertura nas condições agroecológicas do planalto de Lichinga. 2014. Final Dissertation for graduation in Teaching in Agriculture, with main core in Rural Extension. University Pedagogica of Lichinga. <u>က</u>
- Ergino Damião Henrique Nhanombe. Estudo de pragas da cultura do feijão nhemba (Vigna unguiculata Walp L) variedade BRS Guariba em duas datas de sementeira na fase reprodutiva nas condições agroecológicas do planalto de Lichinga -- Província do Niassa. 2014. Final Dissertation for graduation in Teaching in Agriculture, with main core in Rural Extension. University Pedagogica of Lichinga. ਰੇ
- Edson Ricardo Mambo. Avaliação de adaptabilidade de genótipos de trigo (Triticum Spp.) em diferentes datas de sementeira nas condições agroecológicas do planalto de Lichinga, Província do Niassa. 2014. Final Dissertation for graduation in Teaching in Agriculture, with main core in Rural Extension. University Pedagogica of Lichinga. (e)
- Sara Paulo Niqueiro Caieva. Avaliação de ocorrência de pragas em três datas de sementeira na cultura de (Zea mayz L), variedade hibrida

(BRS 2022) nas condições agroecológicas de Lichinga. 2014. Final Dissertation for graduation in Teaching in Agriculture, with main core in Rural Extension. University Pedagogica of Lichinga.

- Marta da Cruz Alfredo Nduvane. Avaliação do rendimento da cultura de trigo (Triticum vulgaris) em diferentes níveis de adubação nitrogenada nas condições agroecológicas do planalto de Lichinga. 2014. Final Dissertation for graduation in Rural Development. University 6
- Geraldo da Celeste Chamusse Chuze. Avaliação da adaptabilidade dos genótipos de soja em diferentes datas de sementeira nas condições agroecológicas do planalto de Lichinga. 2014. Final Dissertation for graduation in Teaching in Agriculture, with main core in Rural Extension. University Pedagogica of Lichinga. 2

1.2. Trainings in 2015.

## Formal trainings:

- Practical training on the use of "Matraca" (a manual direct seeder commonly used in Brazil, whereas a single farmer may seed 1 ha a day), held in Nampula, January 17<sup>th</sup>, to technicians, students and field laborers. Attended by 15 people.
  - Practical training on the use of "Matraca", held in Namialo, January 28<sup>th</sup>, to field laborers and local farmers. Attended by 18 people. Q
- Practical usage of soybean grains in human feeding held in the farmers association "Noneketho Makalelo" in Muriaze, September 15<sup>th</sup>. Attended by 20 family farmers. ઇ
- Interpretation of plant and soil analysis for acidity correction and fertilizer recommendation, held in Nampula, 27th to 30th October. Attended by 28 people, including IIAM technicians and agricultural extensionists. ਰ
  - Laboratory management, held in Nampula, 26<sup>th</sup> October, full day. Attended by 22 lab technicians and students from University Pedagogica **6**

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of Nampula.

Further trainings within PI field experimental work that resulted in undergraduate students final work to obtain their academic degrees are as follows:

- a) Idalina Celestino Napita. Efeito de datas de sementeira no rendimento de 4 variedades de feijão-nhemba nas condições agroecológicas de Nampula. 2015. Final Dissertation for graduation in Agricultural Sciences. University Mussa Bin Bique, Nampula.
- b) Arnaldo Jamal. Efeito de 20 níveis diferentes do PK na cultura do feijão-nhemba variedade Guariba [*Vigna unguiculata* (L.) Walp.] nas condições agroecológicas de Nampula – Muriasse, posto administrativo de Anchilo. 2015. Final Dissertation for graduation in Agricultural Sciences. University Mussa Bin Bique, Nampula.
- c) Milton Jorge Low Tovele. Adaptabilidade de quatro variedades de Brachiaria spp. (Piatã, Xaraés, Tupi, e Ruziziensis) as condições agroecológicas de Nampula. 2015. Final Dissertation for graduation in Agricultural Sciences. Catholic University at Cuamba.

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## 1) Bearing cost from ABC

ltem	Amount (USD)
1st Year (FY2011/2012 – Till June 2012)	
Air Ticket	68,493.60
Travel costs (except air ticket)	40,862.86
Local activities cost	50,169.23
Subtotal	159,525.70
2nd Year (FY2012/2013 – Till June 2013)	
Air Ticket	186,015.36
Travel costs	126,021.34
Local Staff	94,408.06
Local activities cost	81,222.46
Subtotal	487,667.22
3rd Year (FY2013/2014 – Till June 2014)	
Air Ticket	54,714.51
Travel costs	61,154.70
Local Staff	147,431.93
Local activities cost	157,030.18
Subtotal	420.331.32
4th Year (FY2014/2015 – Till June 2015)	
Air Ticket	20,258.30
Travel costs	26,658.53
Local Staff	125,392.03
Subtotal	172,308.86
TOTAL	1,239,833.10

## 2) Bearing cost from Embrapa

Item	Amount (USD)
Period (FY2012/2015 – Till September 2015)	
Technical-hours	2,150,400.00
TOTAL	2,150,400.00

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Annex 10 List of Mozambican C/P (for the Japanese side)

Name, Position	Area of Specialty	Assigned Period from	Name of Expert in Charge
IIAM CZnd			
Fernand Chitio		Before May 2011	Director
Constantino Estevão Cuambe	Cassava	May 2011- May 2016	Director
Pedro Victor Rodrigues	Cashew nut	May 2011	Chief, Technology transfer department
Momade Mamudo Ibraimo	Soil	May 2011	Chief, Soil fertility sector
Anabela da C.Lopes Fonseca	Soil	May 2011	Technician
lvete Frederico Maluleque	Agroforestry	May 2011	Chief, Research department
Henriques Victor Colial	Legumes	May 2011	Researcher
Venâncio Salégua	Socioeconomy	May 2011	Technician
Amâncio Nhantumbo	Socioeconomy	May 2011	Technician
António do Rosário Ipo	Cereals	May 2011	Technician
Faruque Ragú Ferreira	Irrigation	May 2011	Technician
João António Pedro	Cassava	May 2011	Technician
Rita V. Manjonda	Cassava	May 2011	Technician
Idalina Celestino Napita	Legumes	May 2011	Technician
Maria Clarinda	Soil	May 2011	Technician
Uatemua Anly Cássimo	Soil	May 2011	Technician
Jaime Baltazar	Soil	May 2011	Technician
Ana Paula Nampula	Soil	May 2011	Technician
IIAM CZno			
Carolino Martinho	Potato	May 2011	Director
Jonh Bulassi Kaunda	Legumes	May 2011	Researcher
Guilhermino Boina	Soy bean	May 2011	Researcher
Fernando Joao Sualei	Soil	May 2011	Researcher
Adriano Roda	Agronomist	May 2011	Technician
Oscar Chichongue	Soil	May 2011	Researcher
Muachema Macario	Metrology	May 2011	Technician
Cassamo Sumila	Socioeconomy	May 2011	Technician
Guilhermino Damba	Cassava	May 2011	Researcher
Miguel Murracama		May 2011	Researcher
Seninho Sejuro		May 2011	
Felix Timo		2014	

May

Annex 11 Costs Shared by the Mozambican Side (CZnd, CZno)

## 1. Costs Shouldered by CZnd

	3.	1st Year	2nd Year	3rd Year	4th Year	E
	Year	2011/2012	2012/2013	2013/2014	2015-August	Sub-Lotal
Counterpart person involved directly in the project		3,348,306.60	5,042,999.40	5,547,299.34	5,991,083.29	19,929,688.63
Communication		276,000.00	276,000.00	303,600.00	470,000.00	1,325,600.00
Electricity		540,000.00	540,000.00	894,000.00	987,000.00	2,961,000.00
Field operation		00.000.00	90,000.00	299,000.00	421,000.00	870,000.00
Tractors and Implements					20,000,000.00	20,000,000.00
Lab operation		12,000.00	12,000.00	103,200.00	520,000.00	647,200.00
Transport		45,000.00	95,000.00	104,500.00	255,000.00	499,500.00
Office		240,000.00	360,000.00	00.000,969	810,000.00	2,106,000.00
Fuel		12,480.00	24,960.00	207,456.00	384,200.00	629,096.00
	Total	4,533,786.60	6,440,959.40	8,155,055.34	29,838,283.29	48,968,084.63

# 2. Cost Shouldered by CZno (including stations under Czno)

						(INTERICAL)
		1st Year	2nd Year	3rd Year	4th Year	E 5
*	Year	2011/2012	2012/2013	2013/2014	2015-August	Sub-10tal
Counterpart person involved directly in the project		1,104,710.00	1,173,465.60	1,212,750.00	1,310,976.00	4,801,901.60
Communication		80,000.00	80,000.00	90,000.00	90,456.06	340,456.06
Electricity		120,000.00	120,000.00	120,000.00	120,000.00	480,000.00
Field operation		12,600.00	13,800.00	15,000.00	16,200.00	57,600.00
Tractors and Implements					7,500,000.00	7,500,000.00
Lab operation		00.00	0.00	0.00	0.00	1
Transport		76,000.00	80,000.00	84,000.00	576,000.00	816,000.00
Office		60,000.00	60,000.00	60,000.00	120,000.00	300,000.00
Fuel		20,256.00	20,256.00	182,304.00	243,072.00	465,888.00
I	Cotal	1,473,566.00	Total 1,473,566.00 1,547,521.60	1,764,054.00	9,976,704.06	14,761,845.66

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# Annex 12 Technologies Developed by PI on Soil Improvement and Cultivation

Output	Developed technology	Effect	Explanation
8	Crop residue incorporation and Mulching	Increase Maize and Soy bean production twice (quantificar). Maize in PAN: 2.4t/ha→4.5t/ha Maize in Muriaze: 1t/ha→1.7t/ha Sov bean in PAN: 0.6t/ha→0.8t/ha	2.5t/ha of Soy bean residue was incorporated in soil before sowing and 2.5 t/ha of Soy bean residue was used as Mulching material for Maize production  4t/ha of Maize residue was incorporated in soil before sowing and 3t/ha
		Soybean in Muriaze: 0.3t/ha→0.45t/ha	of Sorgnum residue was used as Mulching material for Soy bean production
	Fertilization for Maize, Rice, Wheat, Cowpea,	Optimal N,P,K application for each crop was determined.	Optimal N application for Wheat and Maize are 100, 178kgN/ha, respectively,
	Common bean, Soybean Potato, Cotton		Optimal P application for Rice, Wheat, Common bean, Soybean are 35, 180, 140, 140kg/ha of P2O5, respectively. Yield of Maize and Cowpea will not saturate up to 280kg/ha of P2O5 application, For maize, each 1kg of P2O5 will increase yield by 1.45kg. Cotton will not respond to P
4.			application.  Optimal K application for Rice, Wheat, Common bean, Cotton are 100,50,100, 200kg/ha of K2O application, Yield of Maize and Soybean
			will not saturate up to 200kg/ha of K2O application, For maize, each 1kg of K2O will increase yield by 2.15kg. Cowpea will not respond to K application.
	Lime application for Maize and Soybean	Optimal Lime application for each crop was determined.	Optimal lime application for wheat is 4.2t/ha. For maize, each 1kg of lime will increase yield by 0.44kg up to 5t lime application.
	Chicken manure application for Maize and Soybean.	Increase P, K, Ca in soil. However to increase crop production, it is necessary to combine N application.	Chicken manure will increase soybean yield in most case. For maize, yield increase will be maximized when NPK fertilizer is applied at the same time.
	Minimum tillage	Decrease 40-91% of soil erosion Reduce production cost Increase net income 500-3000MT/ha	Minimum tillage (Zero tillage) showed same level of yield on Pigeon pea, Maize, Cassava production compared with conventional tillage. Minimum tillage (Zero tillage) can reduce production cost and increase net income because tillage is not necessary.
1./-	Mulching with crop residue	Decrease 50-95 % of soil erosion Mitigate drought effect	Sorghum (3t/ha), Pigeon pea (2t/ha), Maize(4t/ha), Sunflower(4t/ha) residues mulching decreased soil erosion.

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		Increase net income 1500-4000MT/ha	Soy bean $(4t/ha)$ residue mulching could not decrease soil erosion because it is fine and easy to incorporate in soil through weeding. However incorporated soy bean residue increased pigeon pea production twice $(0.8t/ha\rightarrow 1.7t/ha)$
	Vetiver grass hedgerow	Decrease 78-91 % of soil erosion Increase net income 0-800MT/ha	Vetiver grass is planted on contour-line. Pruned Vetiver leaf can be used as mulching material. This system will not increase termites because they do not eat the vetiver leaf.
	Alley cropping with Pigeon pea	Decrease 86 % of soil erosion	Yield of perennial Pigeon pea will reach maximum level at second year and will be decreased from third year. The Pigeon pea is cut a height of 50 cm and intercropped with Maize at the start of third year. The pruned brunch and leaf are used as mulching material. The Pigeon pea can continue to provide mulching material because reproduce brunch and leaf.
4	Appropriate cultivars	Performance of several cultivars (Maize, Rice, Wheat, Cowpea, Common bean, Soybean, Potato, Cotton, and Forages) in Nacala corridor was evaluated.	Cultivar differences of various crops on yield exisit. It may change with different planting dates.
	Rhizobium Inoculation	Rhizobium (SEMIA 5079) significantly increased 40-50 % of soybean production.	Rhizobium (SEMIA 5079, 5080, and 5019) will increase soybean yield. Rhizobium (SEMIA 6462 and 6463) will be effective to get more than 1.5t/ha of cowpea yield without fertilizer.
	Maize- Soybean Intercropping	Mitigate drought effect Increase 20-50 % of land equivalent ratio	Maize-soybean intercropping system increase productivity by 15-49% as indicated by Land Equivalent Ratio. Advantage of this intercropping system was more highlighted under drought prone and low fertility conditions.
	Maize-Soybean crop rotation	Maize-Soybean crop rotation increased 54-59 % of crop production.	Yield of maize cultivated after soybean will be higher than that of maize continuously cultivated. This enhancement will not be observed when soil and fertilizer P are limited, for example, without P fertilizer in Nampula.
	Low pressure drip irrigation	The system can supply uniform amount of water to around of 0.1 ha.	This system was introduced for vegetable production in PAN.